# PATRIA

# Welcome to PAX Investor Day

Josh Wood

Head of Shareholder Relations

DECEMBER 2022

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# PATRIA

# Patria's Strategic Vision

Alexandre Saigh

Chief Executive Officer

DECEMBER 2022



There is a tremendous opportunity to capture in LATIN AMERICA



### **PATRIA**

is uniquely positioned to lead the future of alternative investments in the region



We can deliver
attractive
SHAREHOLDER
VALUE
along the way

# People & Continue of the Conti

We work relentlessly to attract, develop and retain the best talent... and we have succeeded in building world class teams across our platform. We are a people business.

### Experience

30+ years of successful investing in Latin America

Partners working together for over 16 years

### Track Record

Private Equity (6 vintages)

Infrastructure (4 vintages)

Credit (22 years)

Public Equities (28 years)

Real Estate (16 years)

Consistent Alpha generation at scale across the platform

### Platform Growth

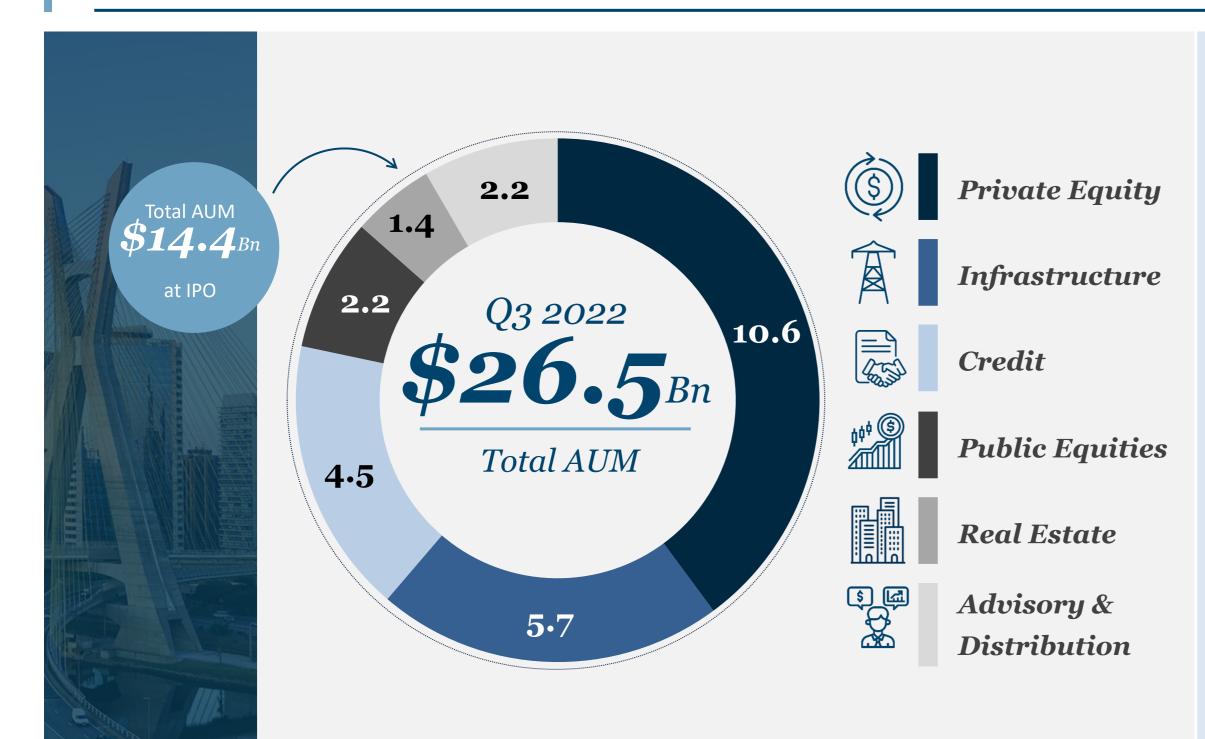
\$27 bn AUM across
6 asset classes &
30+ Products

Fee Related Earnings

up more than 2.3X from

pre-IPO levels

# Two Years Post-IPO: A Diversified Platform with a Runway to Scale



# Organic Growth

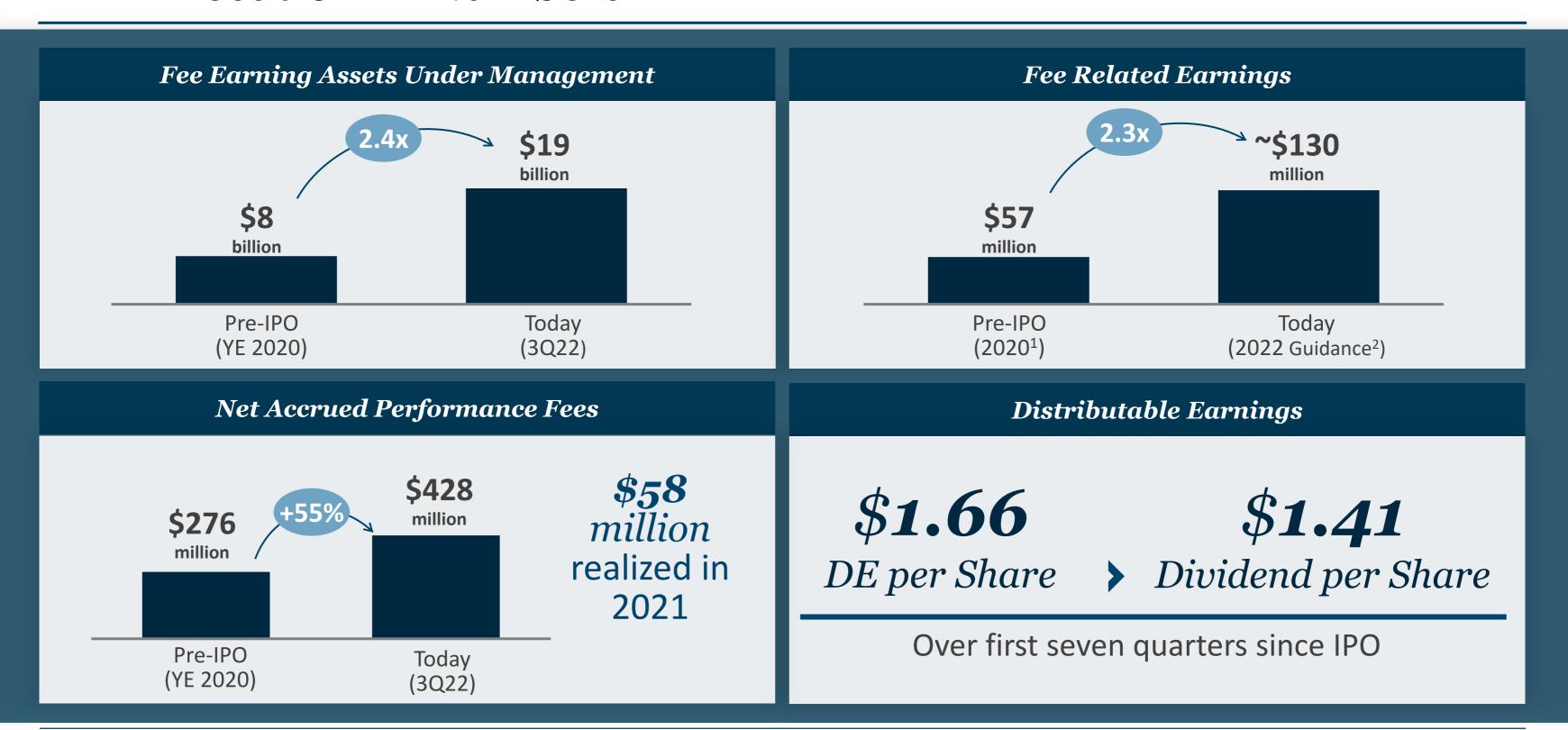


### 3 M&A Transactions

strengthening our platform in...

- Credit
- Public Equities
- Growth Equity
- Real Estate (permanent capital)

### PAX Execution in Numbers





<sup>(1) 2020</sup> Fee Related Earnings adjusted to reflect comparable post-IPO compensation structure

<sup>(2)</sup> Reflects 2022 guidance of 50% year-over-year Fee Related Earnings Growth. Reflects forward-looking statements, which should not be relied upon. Please see disclaimer in slide 2.



# The Gateway for Alternatives in Latin America

2

### LatAm Capital to LatAm Alternatives

- Structural secular trends & positive macro scenario
- Underpenetrated market
- Local factor
  - Brand awareness
  - Client relationships
  - Investment opportunities



# Global Institutional Capital to LatAm Alternatives

- LatAm tailwind vs Global headwind
- Allocations uptrend
- Diversification as a lever
- LPs want relationships with "on the ground" GPs

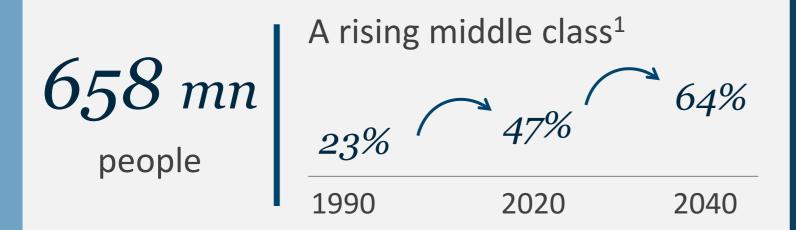
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### LatAm Capital to Global Alternatives

- Underpenetrated market
- Allocation uptrend
- Counter cycle move
- Pathway to access Global GPs



# Macro Backdrop in Latin America Stands Out



6% of global GDP

... while only 1% of global private markets

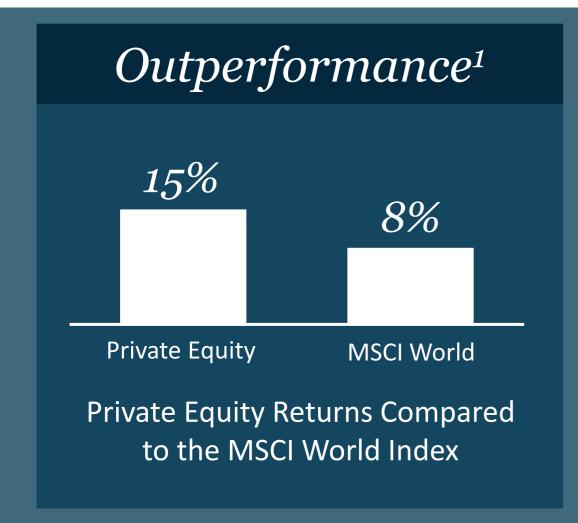
Low correlation to G7 economies

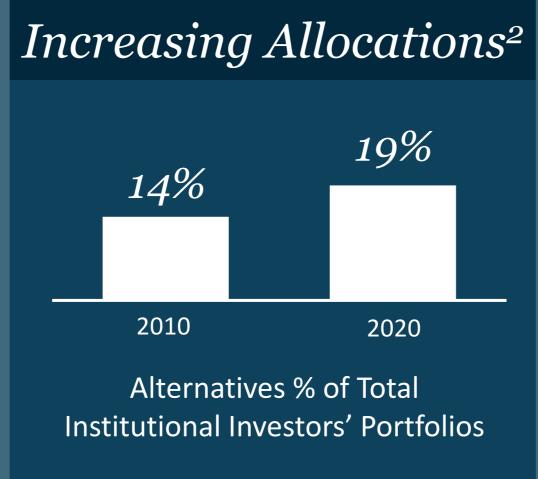
- Real GDP Growth
- Policy Rates
- Consumer Inflation

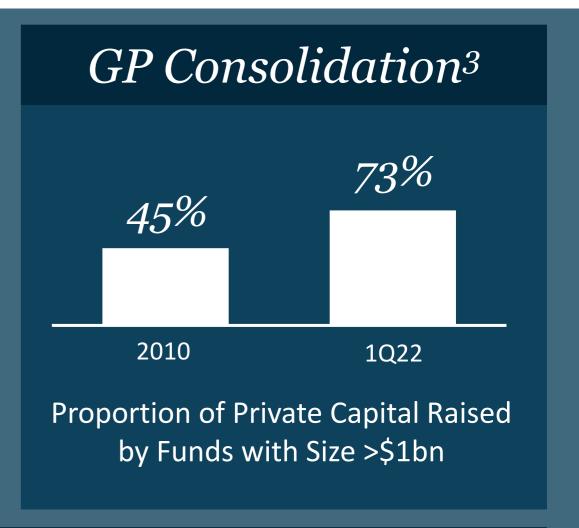
Secular growth trends...
in an underpenetrated
market... uncorrelated to
major economies

- It pays to diversify into Latin America

### Strong Secular Trends in Private Markets Anchors Growth







Global trends also reflect in Latin America... and Patria is ready to lead the region as the partner of choice for private market allocations



<sup>(1)</sup> PE returns based on Preqin data from 2010 to December 31, 2021. MSCI World data based on Bloomberg from 2010 to December 31, 2021

<sup>(2)</sup> McKinsey Global Private Markets Review 2022

# Our Strategic Pillars of Growth

# Strong and resilient business model anchored on longterm AUM and predictable Fee Related Earnings



Increase product offering



Expand geographic footprint



Extend client base



Strengthen our platform

# "Common Threads" of our Investment Approach



# Deep Sector Expertise

In-house sector knowledge allows us to capitalize on powerful secular trends in the region

# Culture of Collaboration

Teams leverage intelligence across strategies and products to drive better investing decisions

### Local Presence

"Boots on the ground" in our target markets provide a distinct advantage vs many competitors

# Organizing the Firm to Execute: Investment Expertise

### Asset class leadership drives strategic direction in our investment strategies

### **Private Equity**

Ricardo Scavazza



- Buyout
- Growth
- SPAC

### Infrastructure

Andre Sales



- Development
- Core

### Credit

Fernando Tisné



- Public HY&HG
- **Private Credit**
- Infra Credit

### **Public Equities**

Pablo Echeverría



- LatAm Caps
- PIPE

**Real Estate Brazil** 

Ken Wainer



- **REITs**
- Development

Investment \ **Vehicles** 

**PERMANENT CAPITAL** 

**DRAWDOWN FUNDS** 

**OPEN/PERPETUAL STRATEGIES** 















Years of Experience

# Organizing the Firm to Execute: Portfolio Management

### Portfolio Management & Transformation: Functional and Sector expertise

Chief Portfolio Management **40** years of experience



Head of Value Creation José Roberto Ferraz

32 years of experience



Driving strong value creation across our portfolio

**9** Functional Specialists ... with an average of **24** years of experience

Human Resources

Digital

Ops & Supply Chain

Finance

Sales & Marketing

Legal & Compliance

Projects & Engineering

**CAPEX** 

**ESG** 

6 Sector Specialists ...with an average of 29 years of experience + 3 to be hired

Business Services

Agribusiness

Health

Retail

Food & Beverage

Environmental

Energy

Logistics

# Organizing the Firm to Execute: Commercial Leadership

### Fostering long-term relationships with global and local client base





Local



### Macro

Luis Fernando Lopes



Seasoned Macro team, with deep regional expertise

**Mkt & Products** 

José Teixeira



Robust product development and sophisticated go-tomarket strategies

### Institutional

Andre Penalva



Global presence and long-term relationships

### Institutional

Juan Luis Rivera



Global presence and long-term relationships

Brazil

Daniel Sorrentino



- Product development
- Marketing
- Sales



Chile

Alfonso Duval



- Product development
- Marketing
- Sales

Aligning growth strategy with investor demand to better serve our client base and attract new investors



Colombia Mexico • • to come





# Organizing the Firm to Execute: Firm Management

7 Member Board of Directors

Olimpio Matarazzo
Co-founder, Senior
Managing Partner &
Chairman of the Board



Alexandre Saigh
Co-founder, Senior
Managing Partner & CEO









Marco D'Ippolito
Corporate
Development



Ana Santos Human Resources



Pedro Rufino Legal

### Top-notch operational standards & innovation drive





\$50bn of AUM by 2025



# Private Equity Platform Overview





Attractive Addressable Market \$195 bn in potential investments across LatAm\$8 bn in pipeline for the next 2-3 years



Strong Performance

+450 bps of excess returns versus global PE industry on our Private Equity Strategy



Competitive Edge

**Sector-focused** strategy, building market leaders through consolidation with a hands-on approach to value creation



Team

Partners with **+20** average years of experience and working together for **15** years on average

Sector specialists with **+30** average years of experience



Diversified Platform

**\$10+ bn** AUM across an expanding product offering



# Addressable Market with Huge Deployment Potential Ahead

 $\sim$  \$195 bn in Potential Investments Across Latin America \$8 bn in pipeline under development for the next 2-3 years

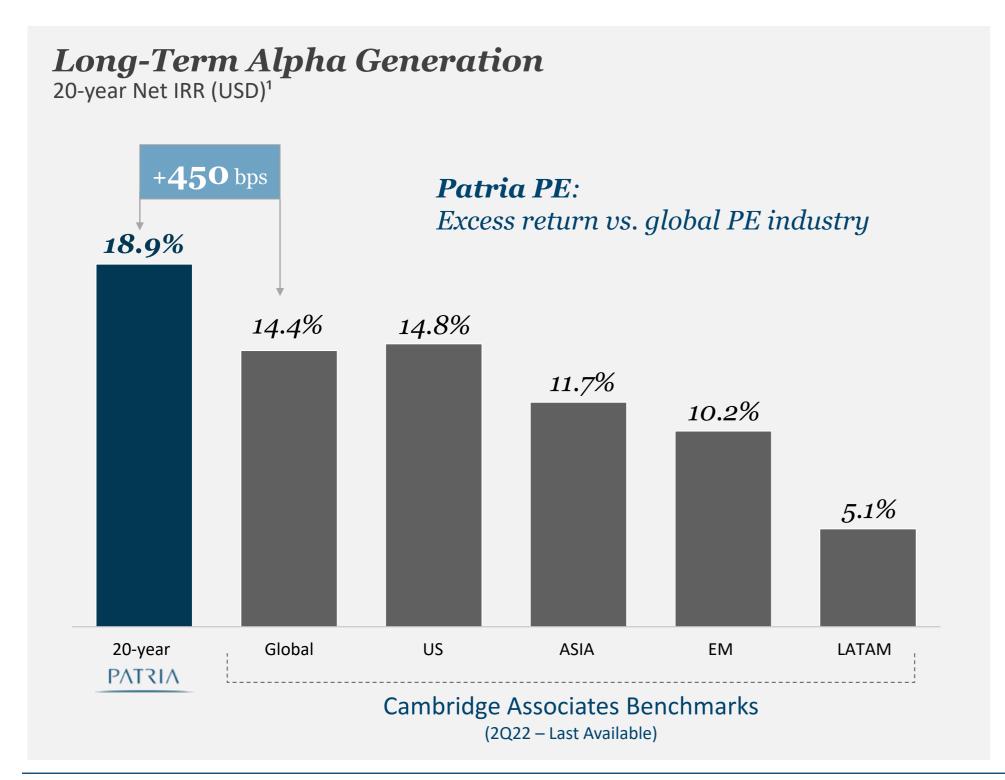








### Outperforming Global PE Industry & Uncorrelated to LatAm



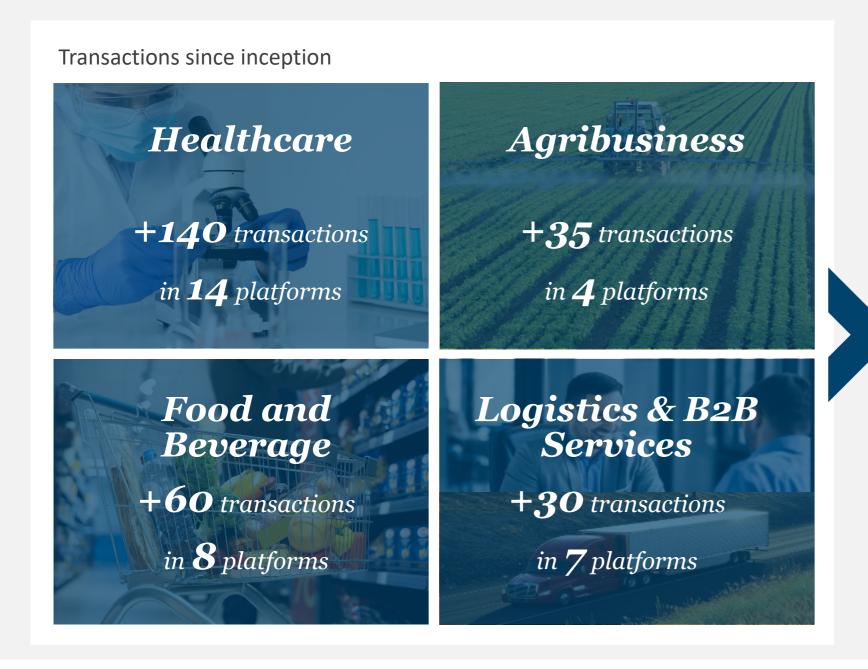


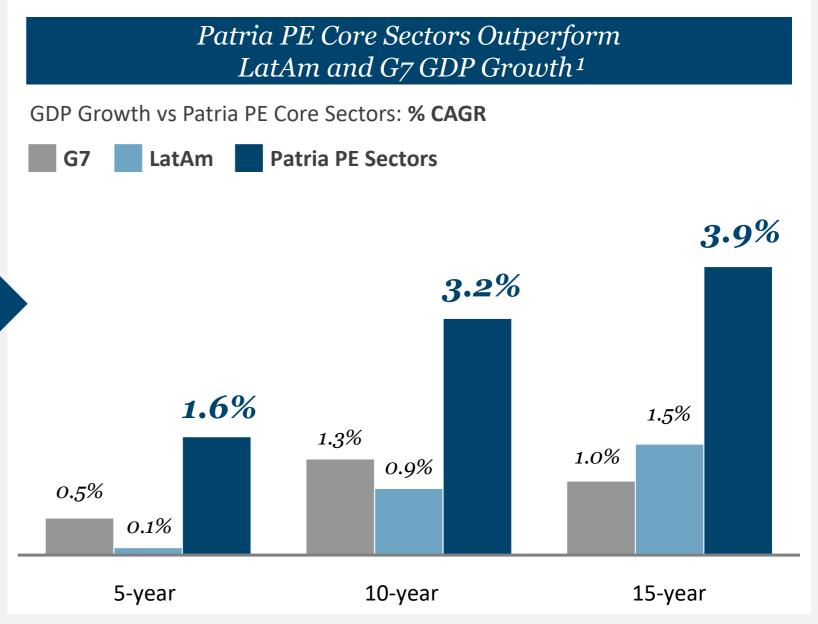


# Patria's Differentiated Private Equity Strategy

Sector Selection is Key when Investing in LatAm

Creation of Market Leaders Through Consolidation Strategy Strong Value Creation & Hands-on Approach







# Patria's Differentiated Private Equity Strategy

Sector Selection is Key when Investing in LatAm

Creation of Market Leaders Through Consolidation Strategy

Strong Value Creation & Hands-on Approach

Fund	Company	Sub-sector	#Ranking Brazil/LatAm¹	# M&As	EBITDA CAGR <sup>2</sup>
I	<b>♦</b> DROGASIL	Drugstore Chain	# <b>1</b>	1	-
I	dara	Clinical Laboratories	# <b>1</b>	23	32%
II	Anhanguera Anhanguera	Post-secondary Education	# <b>1</b>	35	58%
III	smart	Fitness Clubs	# <b>1</b>	13	51%
<i>IV</i>	<b>⊘elfa</b>	Specialty Pharma & Medsurg Services	# <b>1</b>	22	45%
<i>IV</i>	SuperFrio	Temperature-controlled Logistics	# <b>1</b>	11	40%
$oldsymbol{V}$	<b>▲</b> Athena	Verticalized Healthcare Operator	# <b>3</b>	19	32%
$oldsymbol{V}$	LAVORO	Agricultural Inputs Distribution	# <b>1</b>	22	90%
$oldsymbol{V}$	DELLY'S	Food Service Distribution	# <b>1</b>	15	65%
$oldsymbol{V}$	<b>Opty</b> Other peles seus othes	Ophthalmic Services Platform	# <b>1</b>	25	72%
lage VI	AVIDANTI  OCUMENTO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE MACIO DE MACIO DE MACIO DE MACIO DE MACIO  OCUMENTO DE MACIO DE	Integrated Healthcare Network Colombia	# <b>1</b>	6	147%
Recent Vintage VI VI VI VI	SEK Security Ecosystem Knowledge	Cybersecurity Solutions	# <b>1</b>	2	296%
$\overset{\circ}{\mathcal{L}} \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ $	BRNVEO	FMCG Distribution	# <b>1</b>	4	373%



<sup>(1)</sup> Please refer to notes at the end of the presentation

<sup>(2)</sup> Reflects the CAGR for the duration of Patria's investment in the company Past performance is not a guarantee of future results. Please see disclaimer in slide 2.

# Patria's Differentiated Private Equity Strategy

Sector Selection is Key when Investing in LatAm

Creation of Market Leaders Through Consolidation Strategy

Strong Value Creation & Hands-on Approach

### Value Creation fully dedicated team driving robust organic growth with low leverage

### **Patria's Value Creation Ecosystem**

### **Sector Specialists**

Former C-level executives of listed companies

+32
years of average
experience

- Food & Beverage
- Healthcare
- Agribusiness
- Logistics & Business Services

### **Functional Specialists**

Deep expertise in global top-tier companies

+19
years of experience

- Ops. and Supply
- Sales & Marketing
- Finance
- Digital
- Human Resources

### **In-company Team**

Chief Transformation
Officers in-company
since first
investment

# Control acquisitions with hands-on approach

+18%

Organic EBITDA growth LTM Sep/22 YoY

+31%
Total EBITDA growth
LTM Sep/22 YoY

**Low Leverage** 

**1.3**x

Net Debt / EBITDA

1.8x

Net Debt / EBITDA with sellers financing



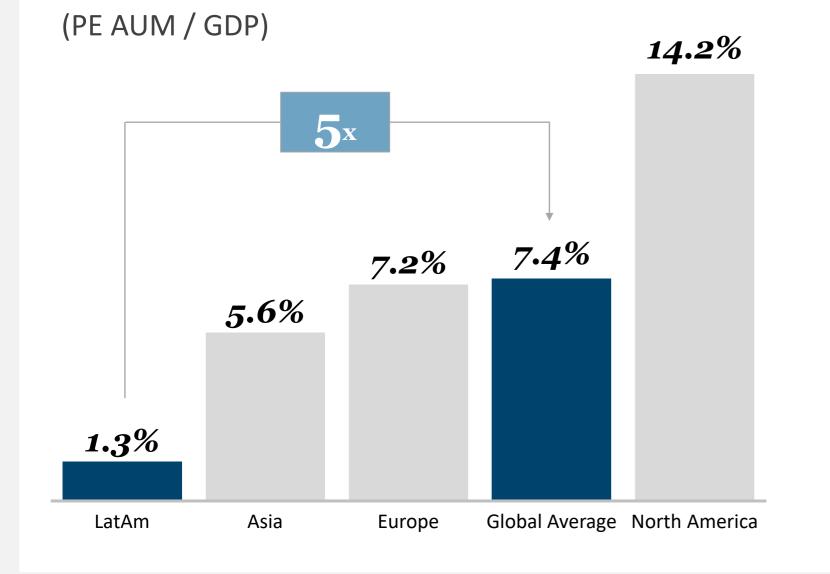
# Scaling the Strategy

Private Equity is underpenetrated in Latin America

Future Growth Supported by Secular Trends...

...and Geographic Expansion







**5x**less penetrated
than the global average



# Scaling the Strategy

Future Growth Supported by Secular Trends...

Healthcare spending as % of GDP (LatAm)



**Increasing Health Spending** 



2000

9.8%

Share of I&CT<sup>1</sup> on international service trade (LatAm)



**Digitalization** 



Agricultural Inputs Market Size **CAGR 17-21** 



**Growing Agribusiness** 



**16.0**%



**Rising Middle Class in LatAm**  (% of total LatAm population)





# Scaling the Strategy

Private Equity is underpenetrated in Latin America

Future Growth Supported by Secular Trends...

...and Geographic Expansion

# Expertise in creating pan-LatAm leaders





















76% of LatAm's GDP

- Brazil
- Colombia
- Mexico
- Chile
- Peru

### THE LEADING LATIN AMERICA FITNESS GROUP



Geographic expansion supporting significant growth

### **COLD-LOGISTICS SERVICE PROVIDER**



#**1** Brazil<sup>3</sup>
#**10** Global<sup>4</sup>

+2.3x

Addressable

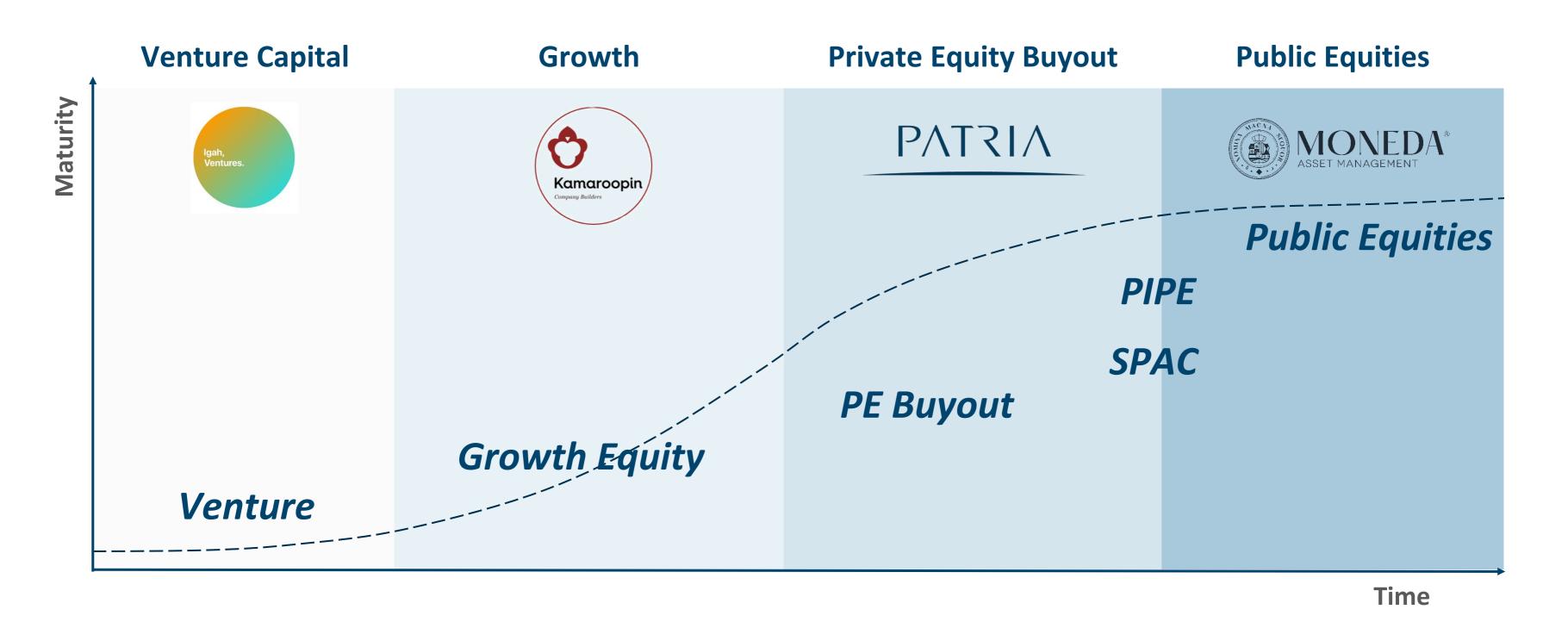
Market



Creating the largest cold-logistics service provider in LatAm



# Expanded Product Offering Across Full Equities Spectrum





# Seasoned Team with Deep Private Equity Expertise

Investment Leadership



Ricardo Scavazza MP & CEO/CIO of Patria PE +23 years at Patria



Fernanda Garrelhas
Head of Add-ons
+18 years at Patria



Gil Karsten
Head of Divestments
+14 years at Patria



Luis Cruz
Head of Investments
+14 years at Patria



Norberto Jannuzzi
Head of Investments
+11 years at Patria



**Pedro Faria**CEO Growth Strategy
+20 years of experience in PE

### Private Equity partners working together for 15 years

### Sector Expertise

- Healthcare: **140**+ transactions
- Food & Beverage: **60**+ transactions
- Agribusiness: 35+ transactions
- Logistics & B2B Services: 30+ transactions

### Transactional Expertise

Track record of **300**+ transactions closed

### Boots on the Ground

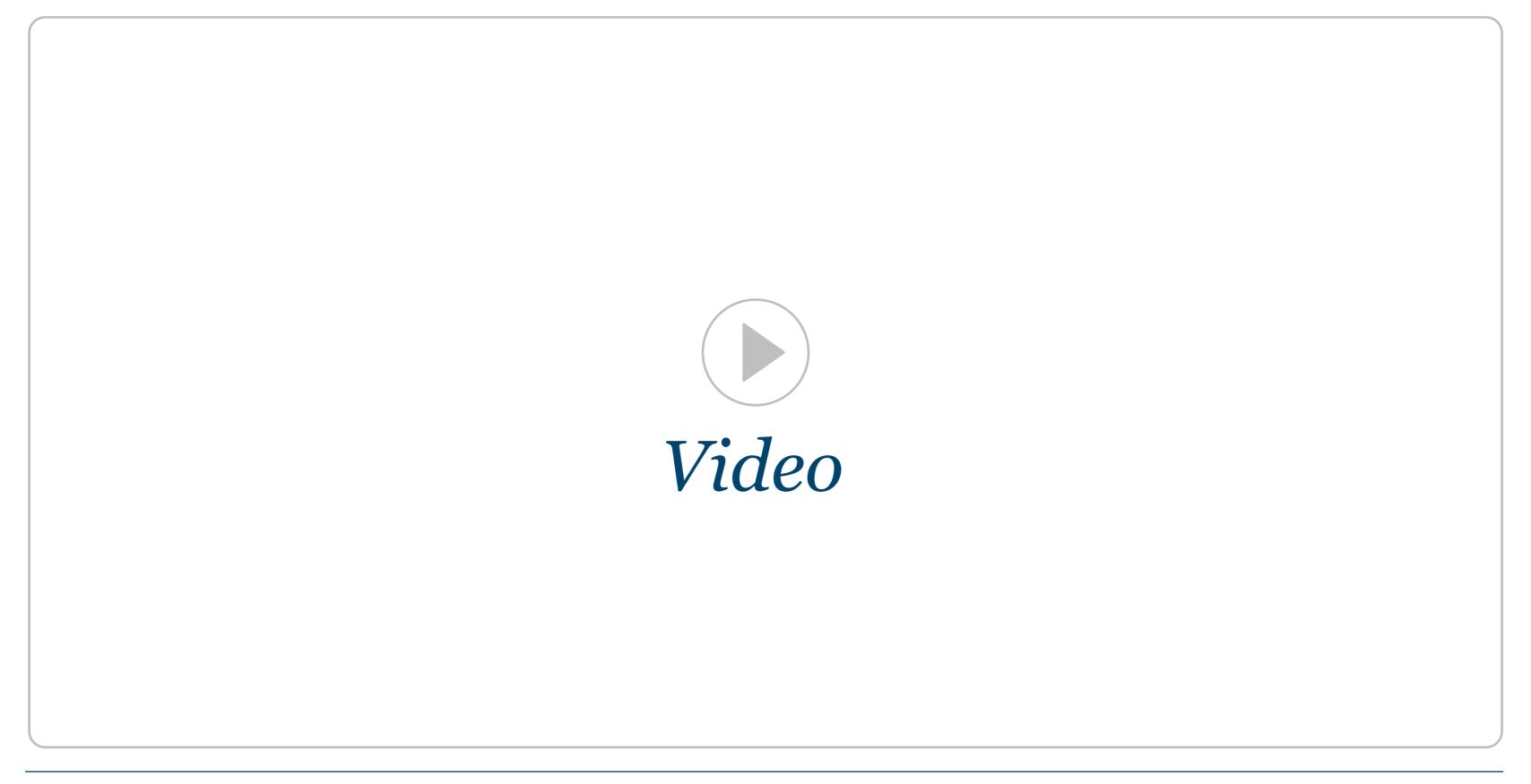


### Value Creation



Peter Estermann
Chief Portfolio Management
+40 years of experience

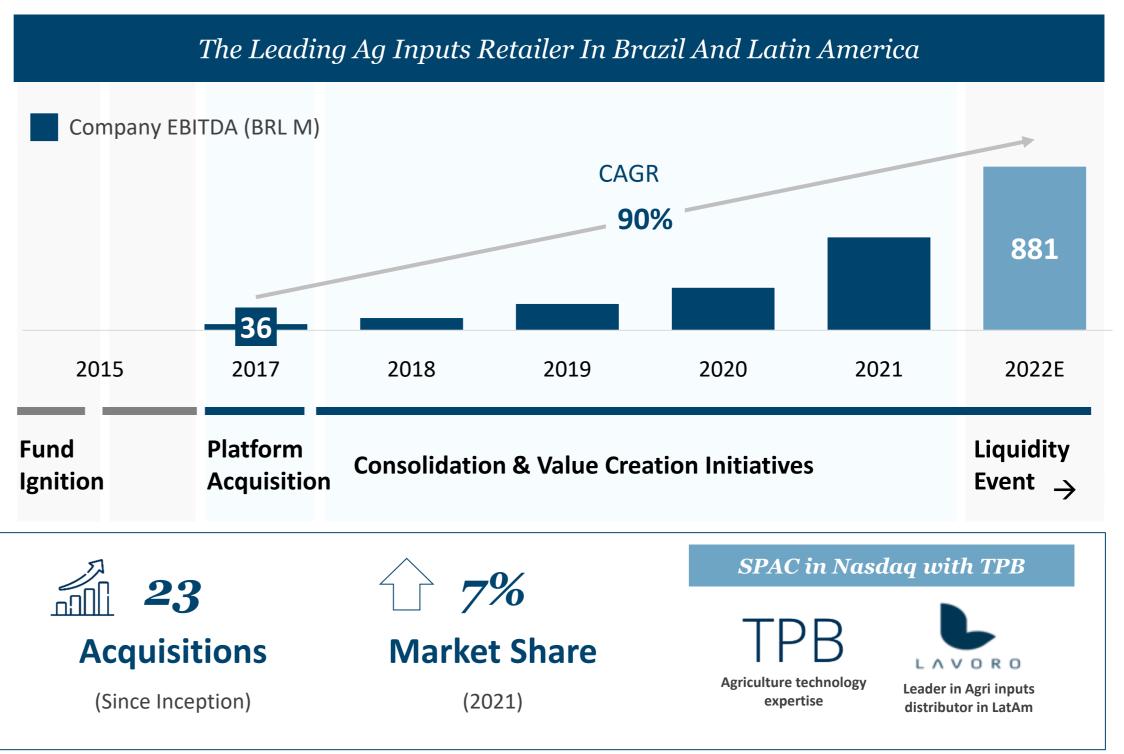
- + Functional Specialists
- + Sector Specialists



# Case Study | Creation of a LatAm Leader in Agribusiness









### petlove\*

# Case Study | Creation of the #1 Digital Pet Ecosystem



#1 Digital Pet Ecosystem
in Brazil

USD 70 M invested capital



### Value Creation Initiatives

- A leading company in pet insurance
- Exclusive brands portfolio
- CEO transition
- OKRs routine implemented





**Vetsmart** 

3 extra financing rounds

> USD **200** M invested capital in total

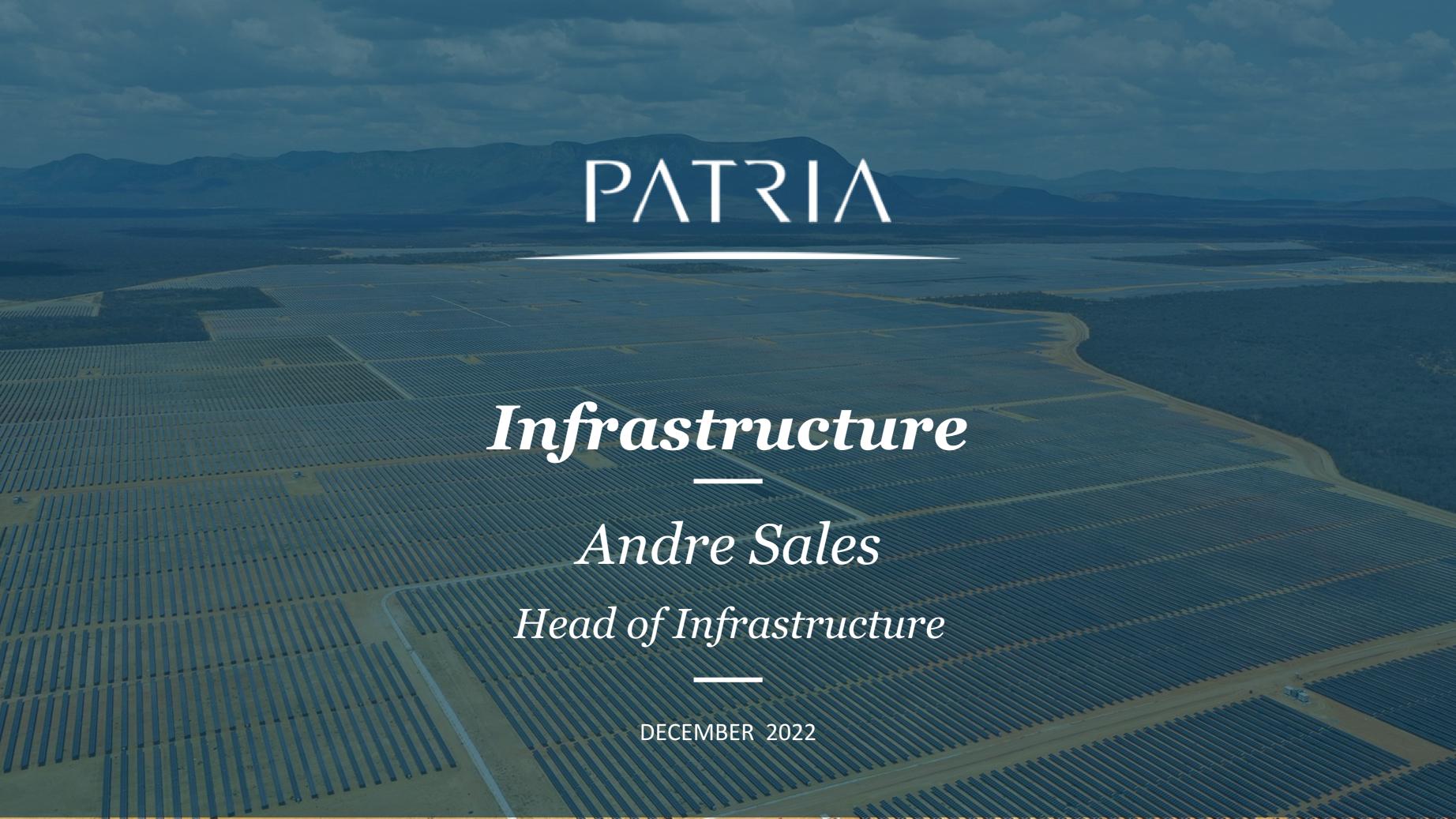












### Infrastructure Platform Overview





Attractive Addressable Market

~\$100 bn in actionable equity investment opportunities expected in the next 5-7 years



Strong Performance 12.9% average returns (over the last 10 years)470 bps above benchmark<sup>1</sup>



Competitive Edge

Strong development capacity, with over \$13 bn in CapEx, and on time/on budget track record<sup>2</sup>



Team

Over 70 experienced professionals, with **technical and sector capabilities**, dedicated to infrastructure in LatAm



Diversified Platform

Expanding product offering in:

Development, Core, Credit and Thematic Funds



### Robust Addressable Market in Latin America Across Sectors



Power & Energy



Energy transition & renewable energy growth

\$25 bn

Logistics & Transportation



Addressing commodities logistics bottlenecks

\$35 bn

Data Infrastructure



Global digitalization trend

\$10 bn

Environmental Services



Growing opportunities in water and waste management

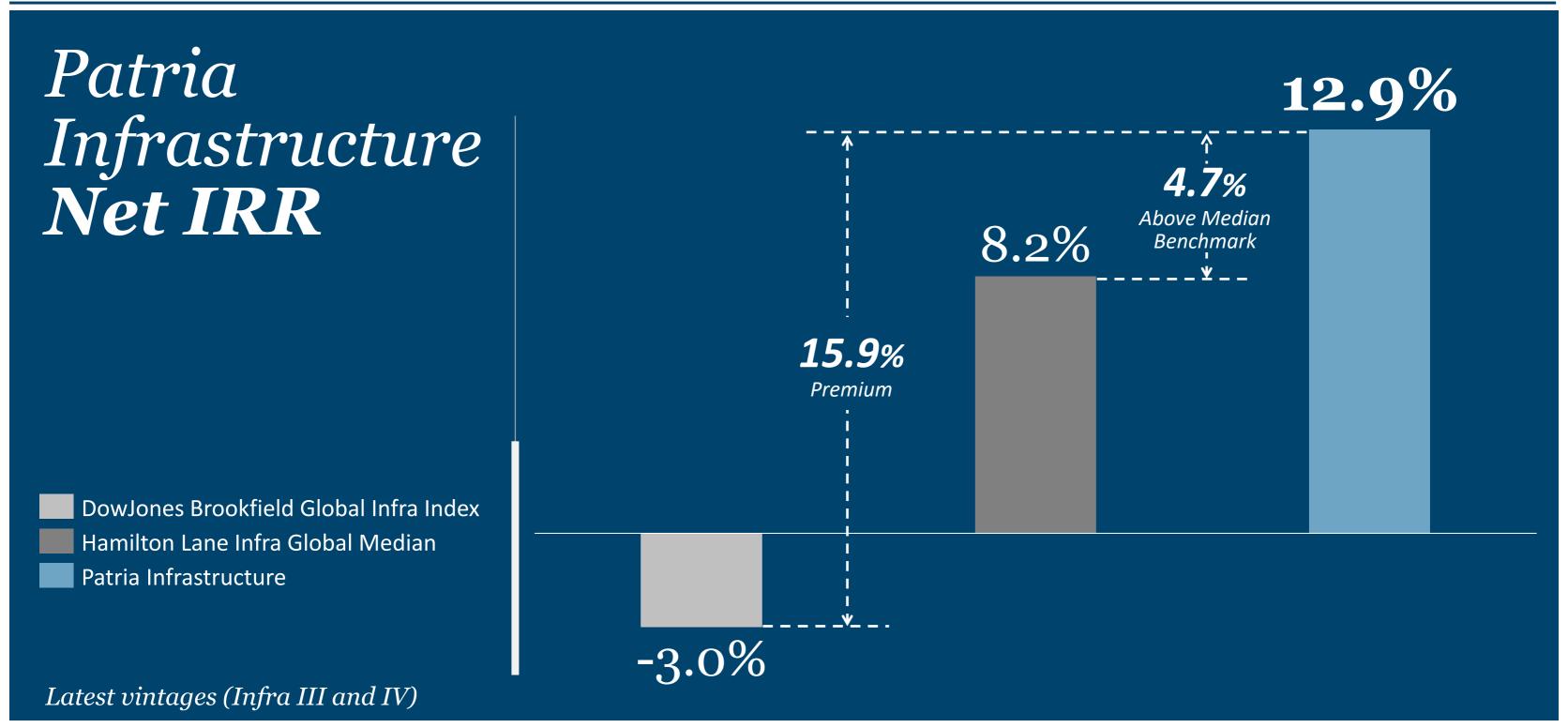
\$30 bn

~\$100 bn in actionable equity investment opportunities in the next 5-7 years



# Infra Funds Performing Above Benchmarks















Over

\$13 bn
in CapEx
committed/deployed
across sectors



Power & Energy



10 investments 17-year experience



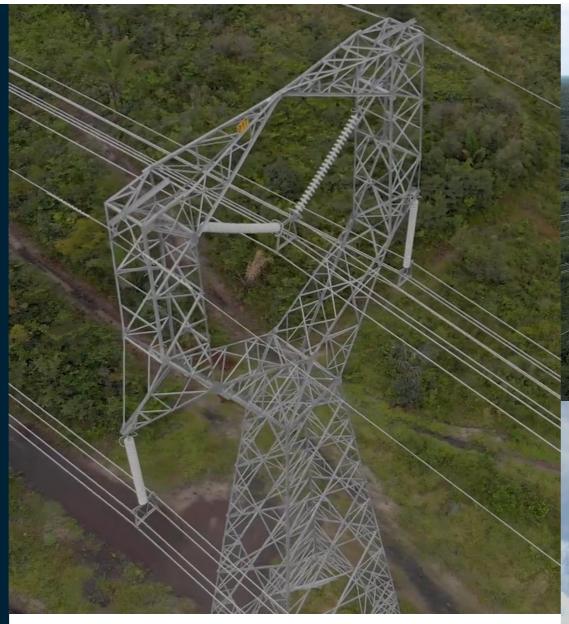




Power & Energy



10 investments17-year experience



Over 1,500 km of transmission lines







Logistics & Transportation



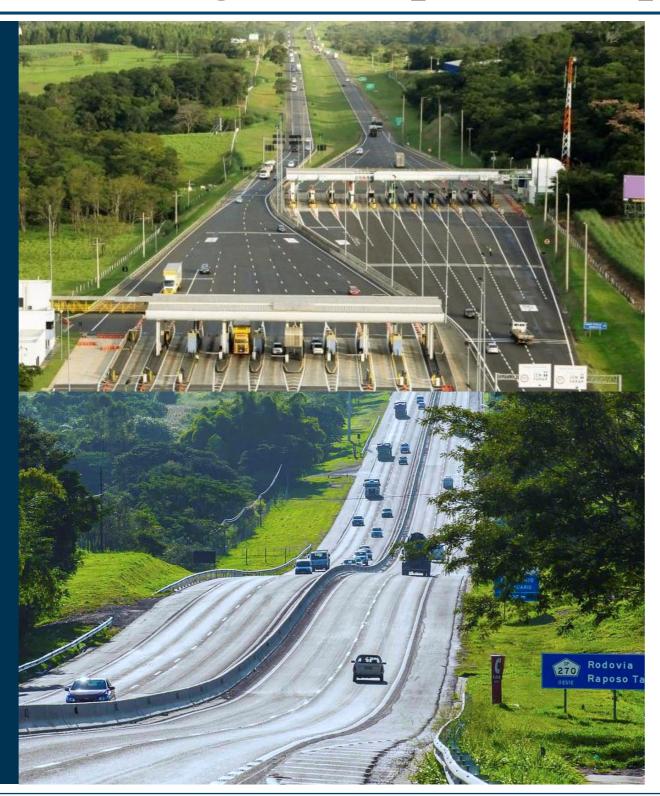
9 investments 13-year experience Largest waterways logistics operator in LatAm



Logistics & Transportation



9 investments 13-year experience



### 3,500 km of Toll Roads in Brazil and Colombia





Data Infrastructure

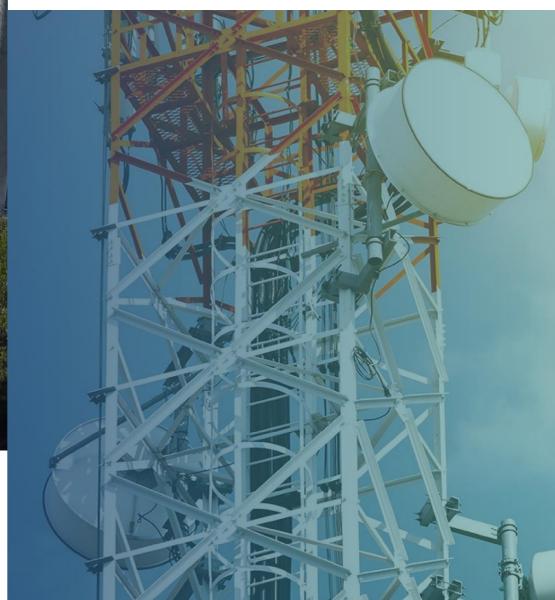


5 investments 11-year experience



Leading Data Center operator in LatAm

+9,000 towers built/contracted





Environmental Services

2 investments 11-year experience 1,000 l/s
desalination
project in Chile
under development



# Experienced Team, With Technical And Sectorial Capabilities



ONE OF THE LARGEST INFRASTRUCTURE TEAMS IN LATAM WITH 70+ PROFESSIONALS

Investment Leadership



Andre Sales
MP & CEO/CIO of Patria
Infrastructure
25-year experience
19 years at Patria



Felipe Pinto
Partner, CMO, Infra New
Investments Brazil
25-year experience
14 years at Patria



Marcelo Souza
Partner, Infra Head of
Core & Infra Credit
28-year experience
14 years at Patria



Roberto Cerdeira
Partner, Infra Sector
Head (L&T)
22-year experience
11 years at Patria

#### Investment, Divestment & Origination Experience, Combined with Sectorial, Technical & Regional Expertise

#### Sector Expertise



Power & Energy

**8** Professionals



Data Infrastructure

**6** Professionals



Regional

Professionals

LatAm Experts

Value Creation

14
Professionals



Logistics & Transportation

**11** Professionals



Environmental Services

**6** Professionals



**Technical** 

**Professionals** 

**Development Capabilities** 

Investors Relations

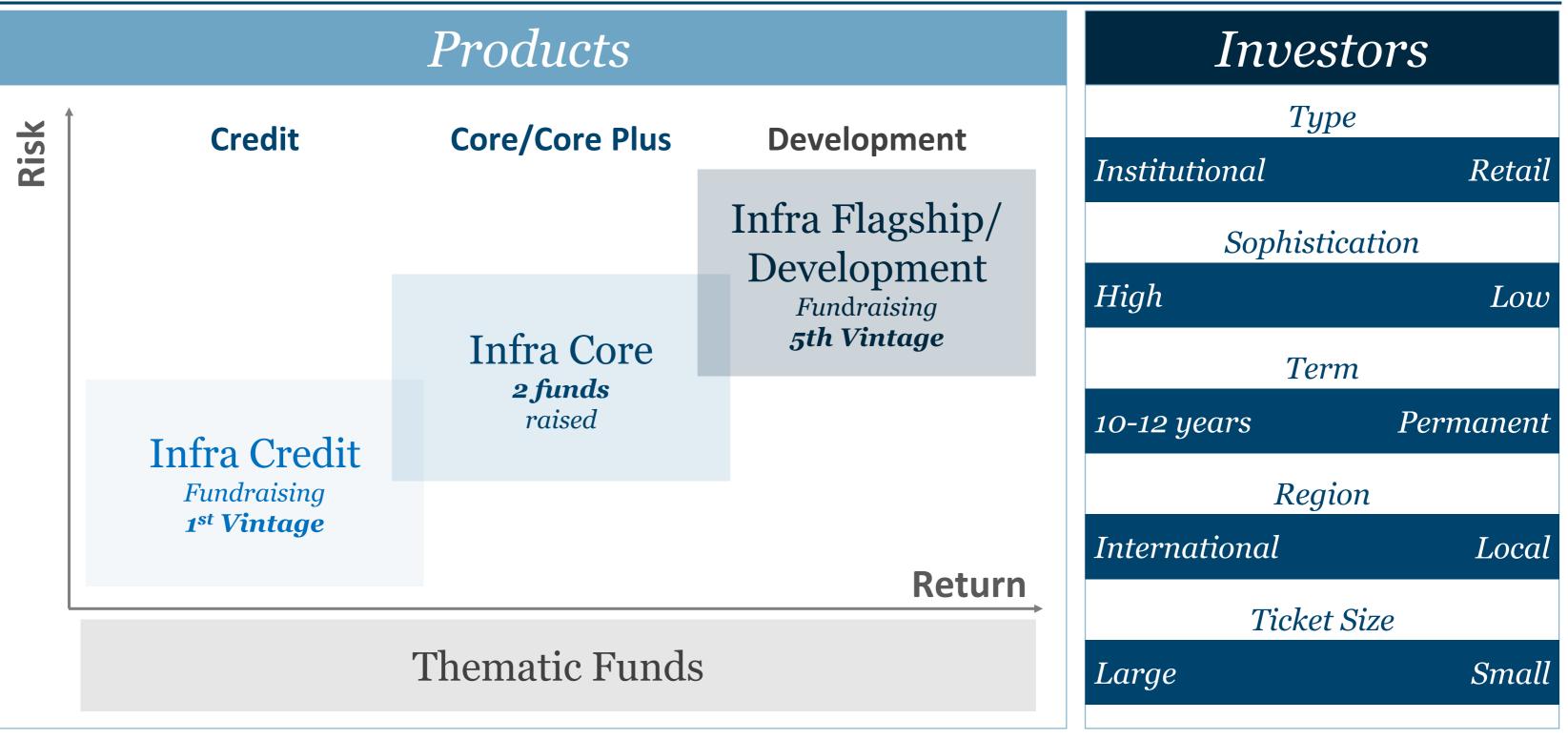
**5**Professionals

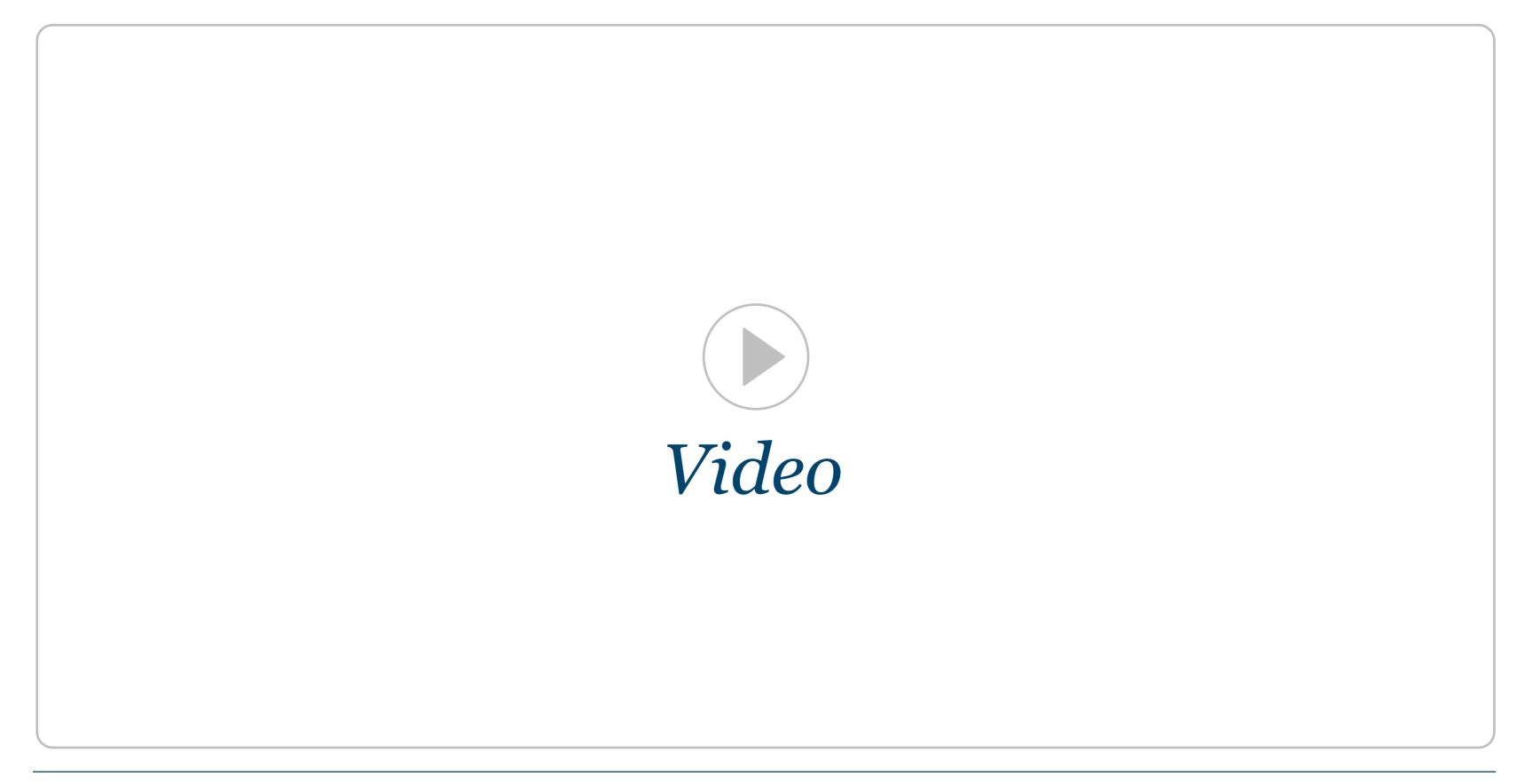


As of November 2022. Some of the members depicted herein may be seconded to the portfolio companies, although they are considered to be part of the Patria Infrastructure team. Some of the team members depicted in the Management Support Group may be seconded to portfolio companies.

# **Expanded Product Offering**









### Credit Platform Overview





Attractive Addressable Market **\$580 bn** LatAm public debt markets AUM

**\$1** Tn global private credit market... still nascent in LatAm



Strong Performance

**410+ bps** of outperformance since inception on our flagship high yield strategy



Competitive Edge

One of the largest and most experienced teams dedicated to corporate credit in LatAm



Team

PMs and Co-PMs with 20+ average years of experience 30+ dedicated research professionals



Diversified Platform

**\$4.5+ bn** AUM across **7** strategies



### Addressable Market for Credit Alternatives in LatAm

### A large and growing Public Debt Market...

**\$580 bn**IG \$220 / HY \$360

**1,100**+ Securities

**350** issuers/Companies

**4** 

LatAm USD Bond Market is large and diversified Local Currency Corporate Debt Market



#### ... and a nascent Private Credit Market

~\$1.0 Tn in AUM allocated to private credit strategies globally

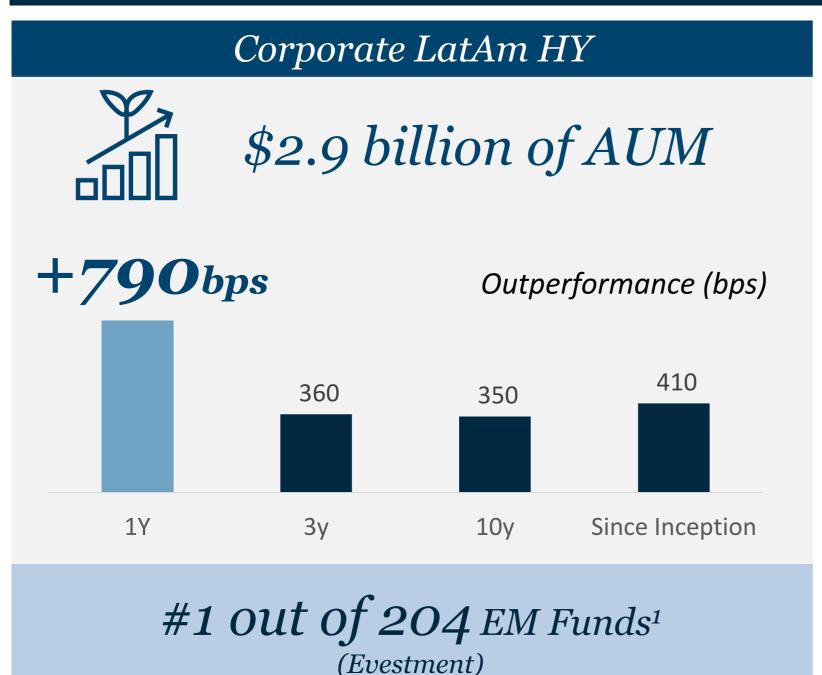
LatAm accounts for less than 0.5% of the global market and is  $expected\ to\ grow$ 

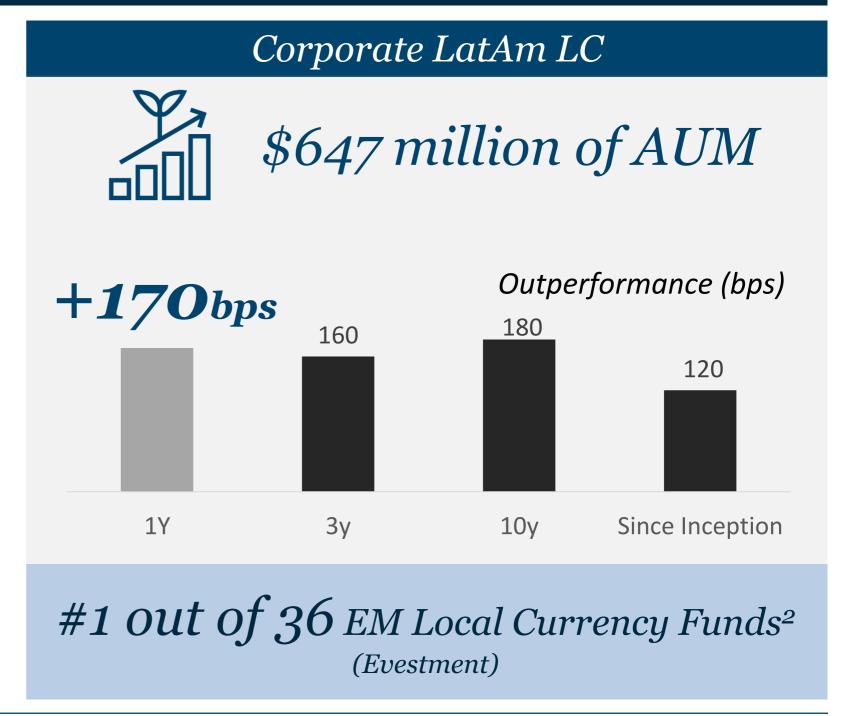




### Strong Track Record & Consistent Outperformance

#### Regional Corporate Strategies

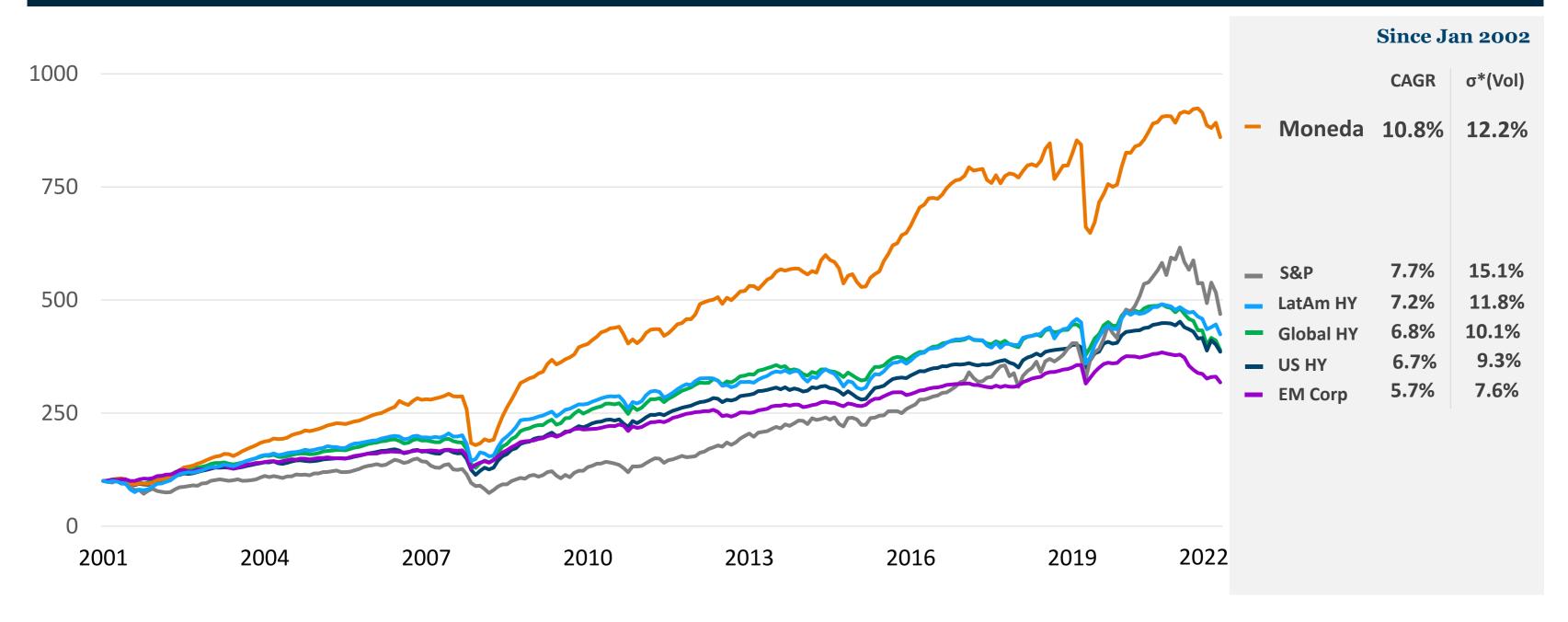






# Strong Track Record & Consistent Outperformance

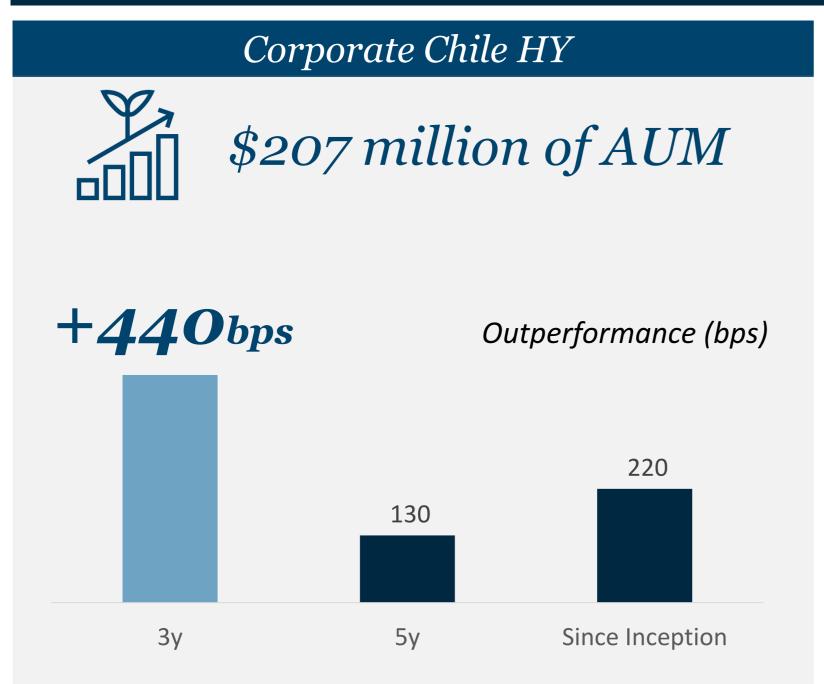
#### Corporate LatAm HY Credit Strategy - Outperforming major asset classes over the past 20 years

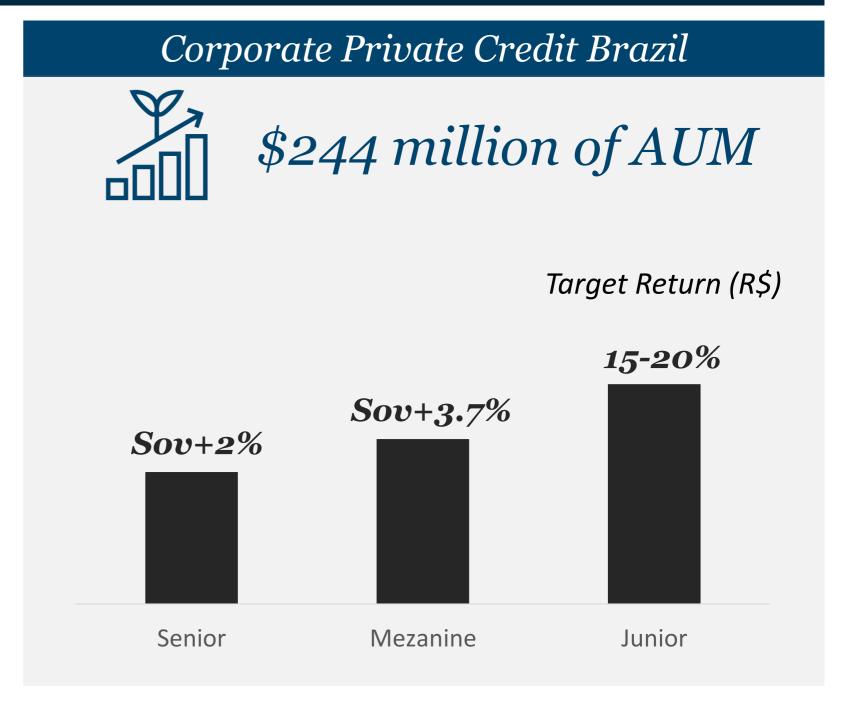




### Strong Track Record & Consistent Outperformance

#### Main local strategies







# Strategy & Competitive Advantage

Dedicated
LatAm Focus

... vs global competitors with a more dispersed emerging markets strategy

Boots on The Ground

A team with average experience of over 20 years in the region... hard to replicate

Deep Knowledge of Issuers

200+ companies covered by our research team

Benchmark Agnostic Actively managing the portfolio with a risk/reward, bottom-up approach

# Talented & Experienced Investment Team





#### Fernando Tisné

- Partner & Head of LatAm Fixed Income
- 25+ years experience



#### **Javier Montero**

- Partner & PM LatAm Credit Local Currency
- 20+ years experience



#### **Alexandre Coutinho**

- Partner & Head of Brazil Fixed Income
- 29+ years experience



#### **Daniel Vargas**

- PM LatAm Credit IG
- 20+ years experience



#### **Anibal Valdés**

- Co-PM LatAm Credit HY
- Head of LatAm FI Research
- 13+ years experience



#### **Felipe Claro**

- Co-PM Chile Credit HY
- 15+ years experience





33
Fully Dedicated
Professionals

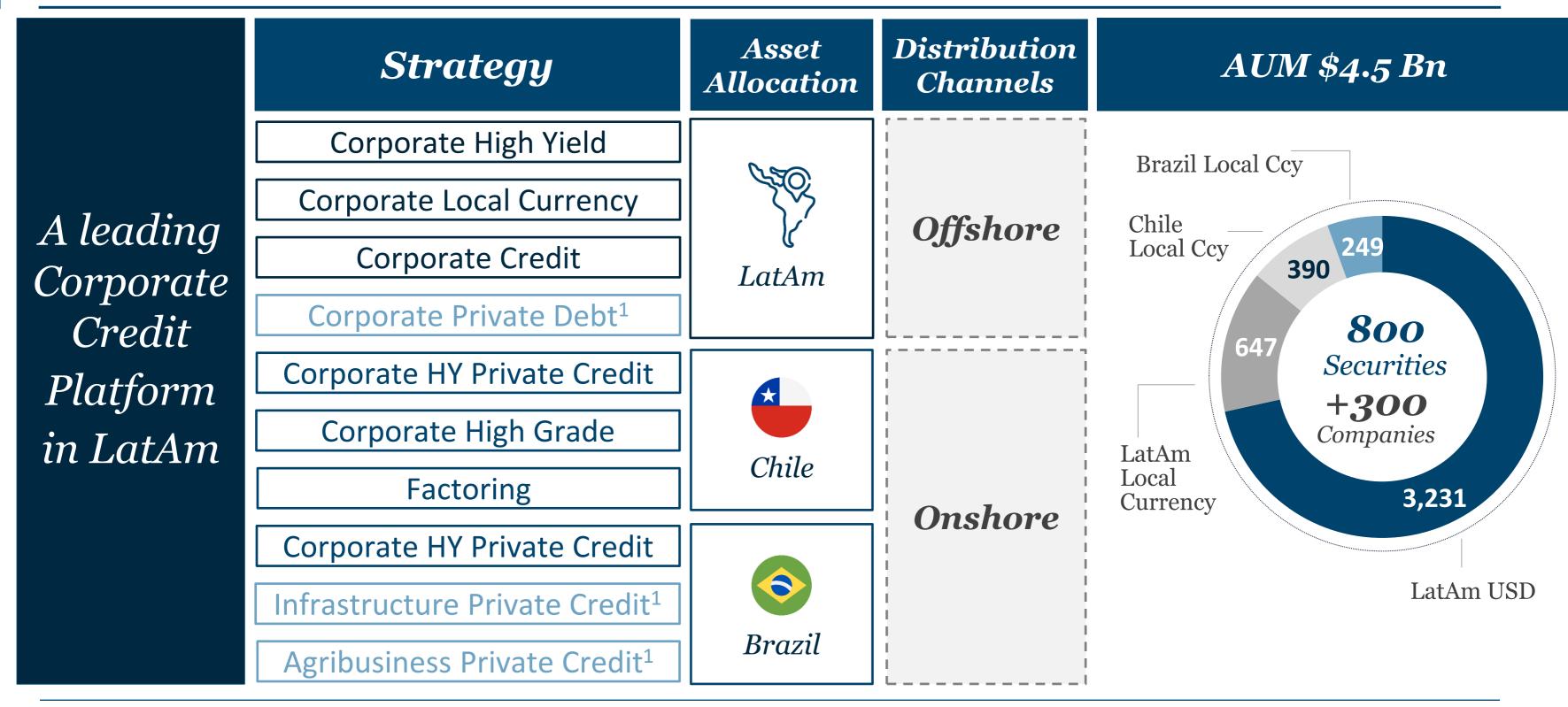


Average years of Experience





# Platform Diversified Across Strategies & Channels





### Growth Opportunity Across Products & Markets

New Products Launch New Strategies
Across The
Credit Spectrum

Fixed Income Funds AUM by Country (in US dollars)

Brazil \$ 630 bn

Mexico \$ 100 bn

Chile \$ 36 bn

Colombia \$ 20 bn

Current Products

Strategy	Asset Allocation
Corporate High Yield Corporate Local Currency Corporate Credit	
Corporate HY Private Credit Corporate High Grade Factoring	4
Corporate HY Private Credit	<b>(S)</b>

Opportunity to list products in Global Stock Exchanges

Penetrate new distribution channels

**Current Markets** 

New Markets





# Public Equities Platform Overview





Attractive Addressable Market \$650 bn free float market cap in major target markets
Opportunity to gain market share at regional and local level



Strong Performance

**550+ bps** of outperformance since inception in largest strategies



Competitive Edge

Long term capital base with 80% of AUM from clients with 12+ years of relationship

Deep research capabilities and bottom-up approach



Team

20+ years of average experience investing in Latin American Equities



Diversified Platform

**\$2.3+ bn** AUM across **6** strategies

# Pan-LatAm & Country Focused Strategies



#### LatAm Equities Strategies

#### **Latin America Small Cap:**

14-year track record

#### **Latin America All Caps:**

7-year track record

#### **Latin America Large Cap:**

6-year track record

#### **Chile Small Cap:**

28-year track record

#### **Chile Large Cap:**

11-year track record

#### **Brazil PIPE**

• 8-year track record

\$1.1 bn

\$1.1 bn

\$0.1 bn

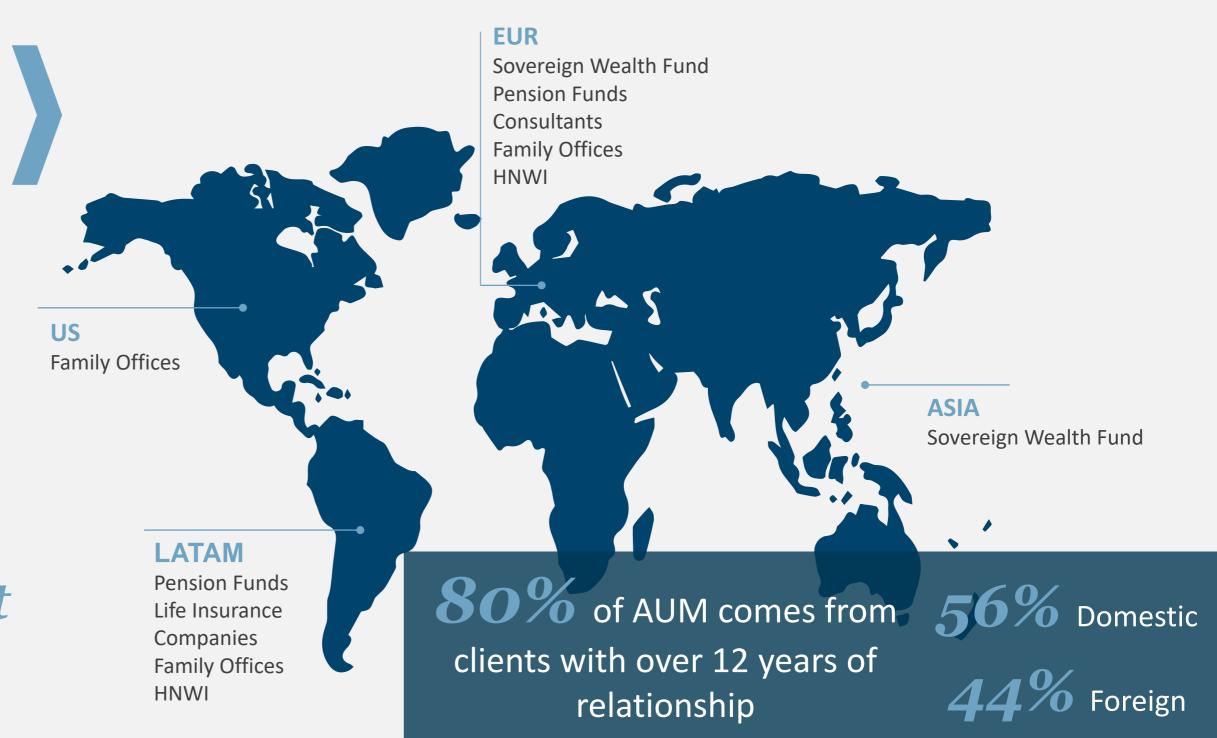


### A Differentiated Platform in a Competitive Space

Long tenured client base

Deep, bottom-up research capability

Constructivist (PIPE) expertise at local level



### Robust & Experienced Team

# 20+ years of average experience investing in Latin American Equities





#### **Pablo Echeverría**

- Founding Partner & Chairman
- Head of LatAm Equities
- 30+ years experience



#### **Alejandro Olea**

- Partner & PM LatAm Equities
- 20+ years experience



#### **Flavio Menezes**

- Partner & PM PIPE
- 32+ years experience



#### **Vicente Bertrand**

- Partner & Co-PM Chilean Equities
- 20+ years experience



#### **Jorge Jottar**

- Assistant PM LatAm Equities
- 6+ years experience



#### **Renato Stivanin**

- Co-PM PIPE
- 16+ years experience





#### **Camila Raddatz**

- Head of LatAm Equities
   Research
- 14+ years experience



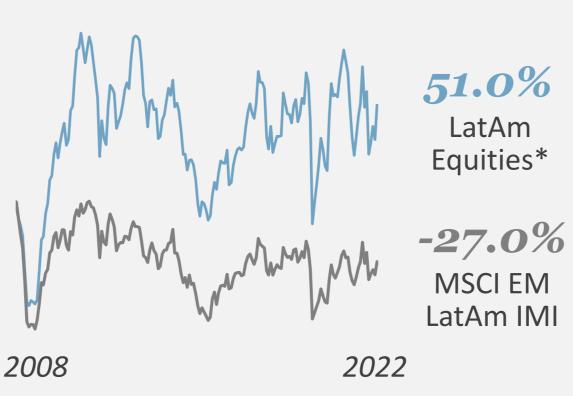
Analysts

### Disciplined Investment Process Drives Performance

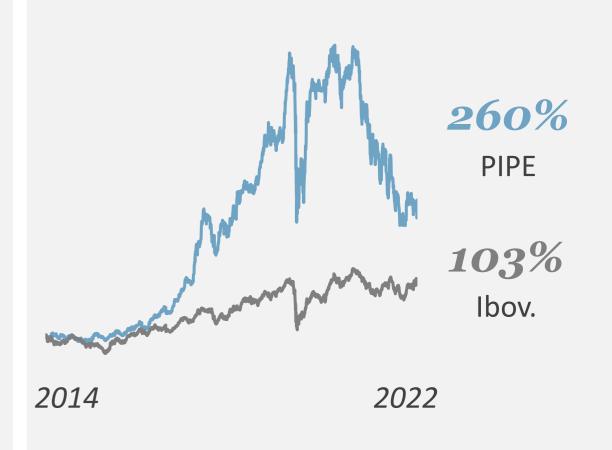
#### Recurrent overperformance versus the benchmarks since inception







PIPE: Brazil Equities Strategy



634 bps
(annualized outperformance)

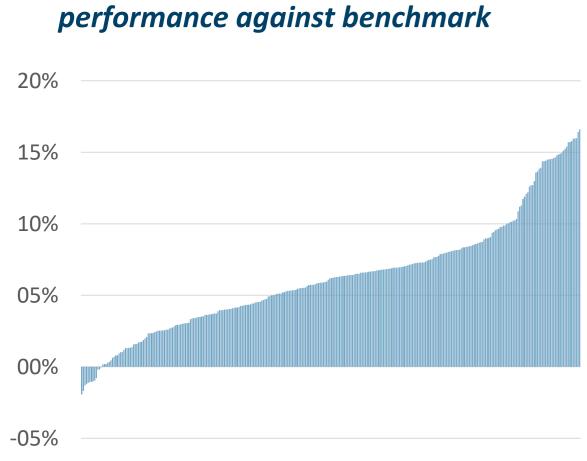
**505** bps (annualized outperformance)

807 bps
(annualized outperformance)

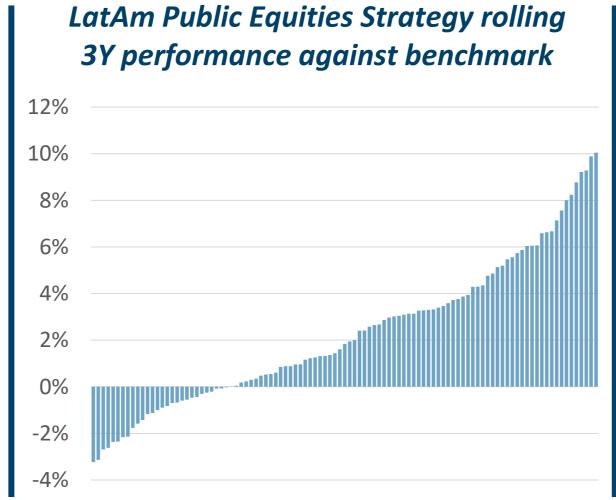


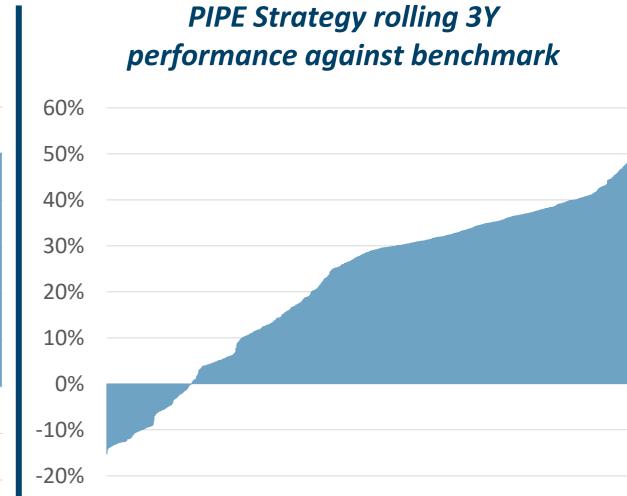
### Disciplined Investment Process Drives Consistency

#### Recurrent overperformance versus the benchmarks since inception



Chile Equities Strategy rolling 3Y





of the periods outperforming the index

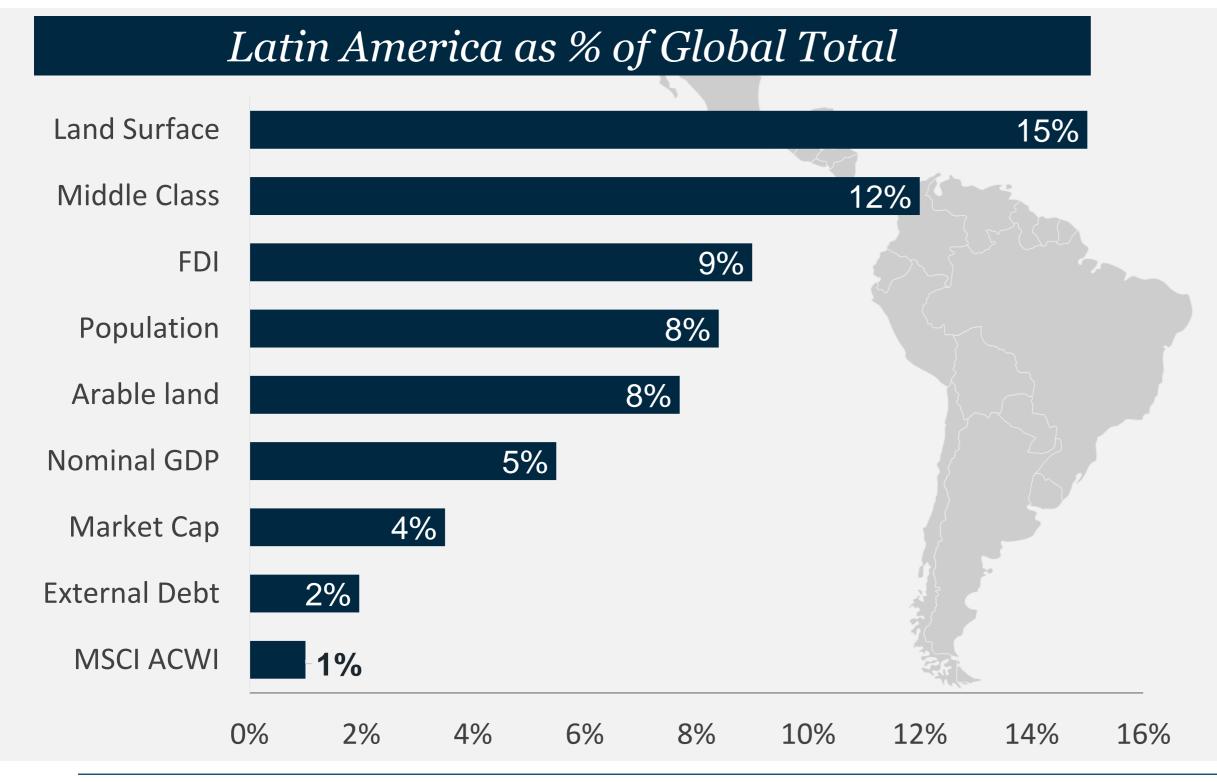
of the periods outperforming the index

84%

of the periods outperforming the index



### Global Investors Are Under Allocated to LatAm...



# ...and the region looks very attractive

Competition for natural resources is benefitting LatAm

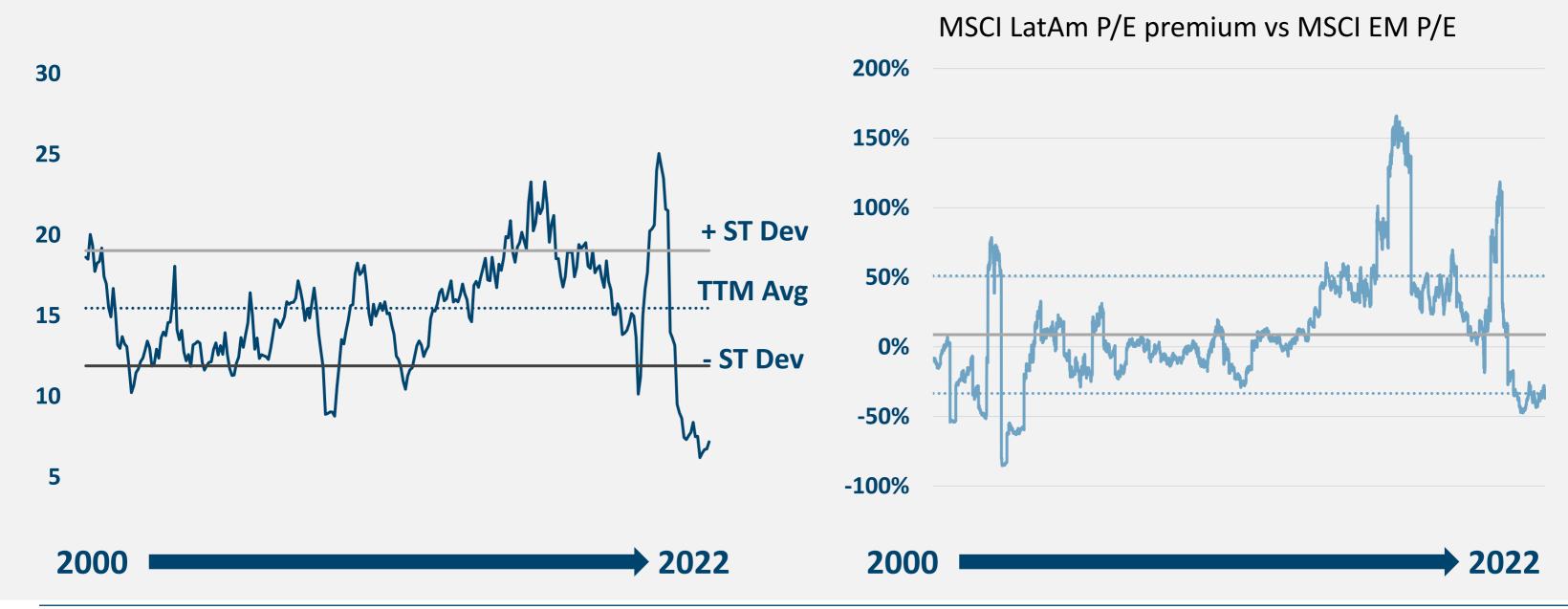
Low geopolitical risk and strong trade links with both US and China

Independent Central banks ahead of the curve on inflation and interest rate cycle



### Valuations are Record Low & Also Low Within Emerging Markets

P/E MSCI LatAm Ratio is two standard deviations below average P/E MSCI LatAm Ratio trading at lowest level vs MSCI EM since 2000



# Large Market to Address at Different Product Angles









# **Growth Opportunity**





New Products



- Increase market share
- Local to local
- Local to global

Develop country specific funds

New alliances with local and global distribution platforms



### Brazil Real Estate - Platform Overview





Attractive Addressable Market **\$28** bn REIT market cap in Brazil<sup>1</sup>

Fragmented with great consolidation potential



Strong Performance 880+ bps and 1,420 bps of outperformance since inception for two largest REIT strategies (Office REIT and Credit REIT)



Competitive Edge

Deep sector specialization fully focused on Real Estate Vertically integrated: development and core investments Process orientated, consistent returns



Team

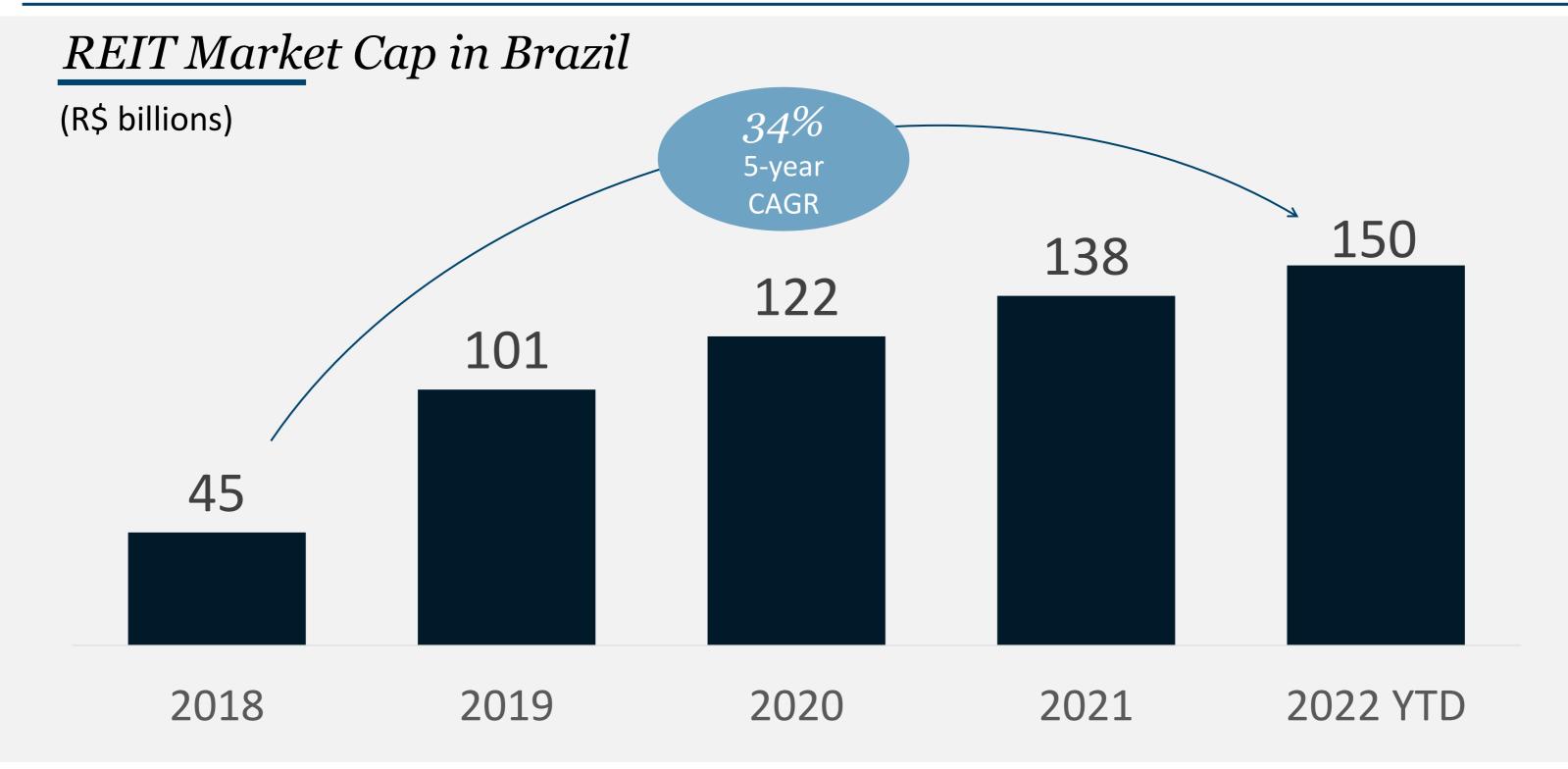
**50** people with **20**+ years of average experience investing in the Brazilian Real Estate market



Diversified Platform

7 listed REITs, multiple JVs and PE fund structures, \$ 1.4 bn in AUM, of which 77% is permanent capital

# The Largest Alternative Asset Class in Brazil and Rapidly Growing





# The Attractive REIT Opportunity in Brazil

Prime beneficiary of ongoing **financial deepening** in LatAm

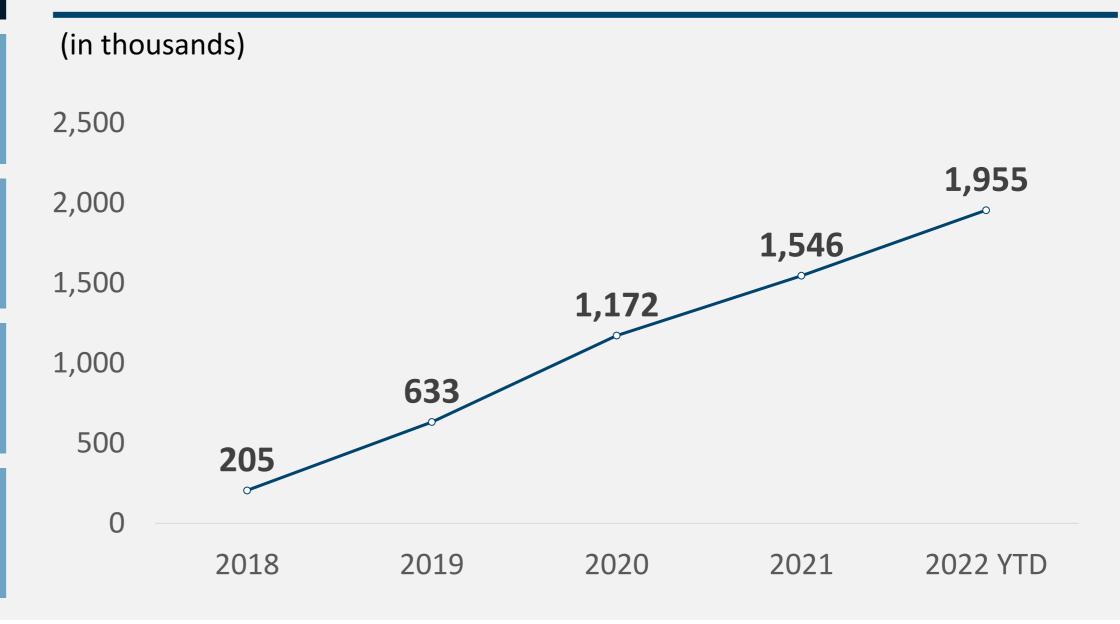
Permanent Capital

Entry-level alternative investment product

Oriented to **retail** investors (complementary to Patria)

Supported by tax incentives

Number of investors growing at a 76% CAGR for the past five years



# Market Growth & Consolidation Opportunity

### US vs. Brazilian economies

	US <sup>1</sup>	Brazil <sup>2</sup>	Brazil vs. US
Population (2021)	332 mn	214 mn	2/3 of the pop.
GDP (2021)	\$23.0 Tn	\$1.6 Tn	7% of the GDP

### US vs. Brazilian REIT markets

	US <sup>3</sup>	Brazil <sup>4</sup>	Brazil vs. US
Total REITs	259	430	Brazil is double
Market Cap	\$1.4 Tn (6% GDP)	\$28 bn (2% gdp)	2% of REIT mkt cap
# of Investors	145 mn (45% of pop.)	2 mn (1% of pop.)	1/70 <sup>th</sup>
# of Properties	535,000	1,119	Less than 1%

The Brazilian Market is fragmented, structurally underdeveloped, and poised for consolidation

30 largest Asset
Managers hold 80% of
the market's AUM, while
143 Asset Managers
hold the remaining 20%



<sup>(1)</sup> Source: World Bank

<sup>(2)</sup> Source: Brazilian Institute of Geography and Statistics (IBGE)

<sup>(3)</sup> Source: National Association of Real Estate Investment Trusts

<sup>(4)</sup> Source: B3, Clube FII and Securities and Exchange Commission of Brazil (CVM)

## Our Culture Drives Our Success

## Sector Specialization

"We are Real Estate People"

Our core competencies span the 5 most relevant real estate sectors in Brazil

## Vertically Integrated

Real Estate Development and Core Investments

40+ developments since 2008

### Process Oriented

Highly institutionalized to satisfy sophisticated investors and drive consistency across the business

## Equity & Debt

Marriage of "bricks and mortar" real estate know how with real estate lending capability provides opportunities across the business cycle

R\$ 1.4bn in loan exposure

### Focus on REITs

Focused on a fast-growing market centered on attractive permanent capital AUM

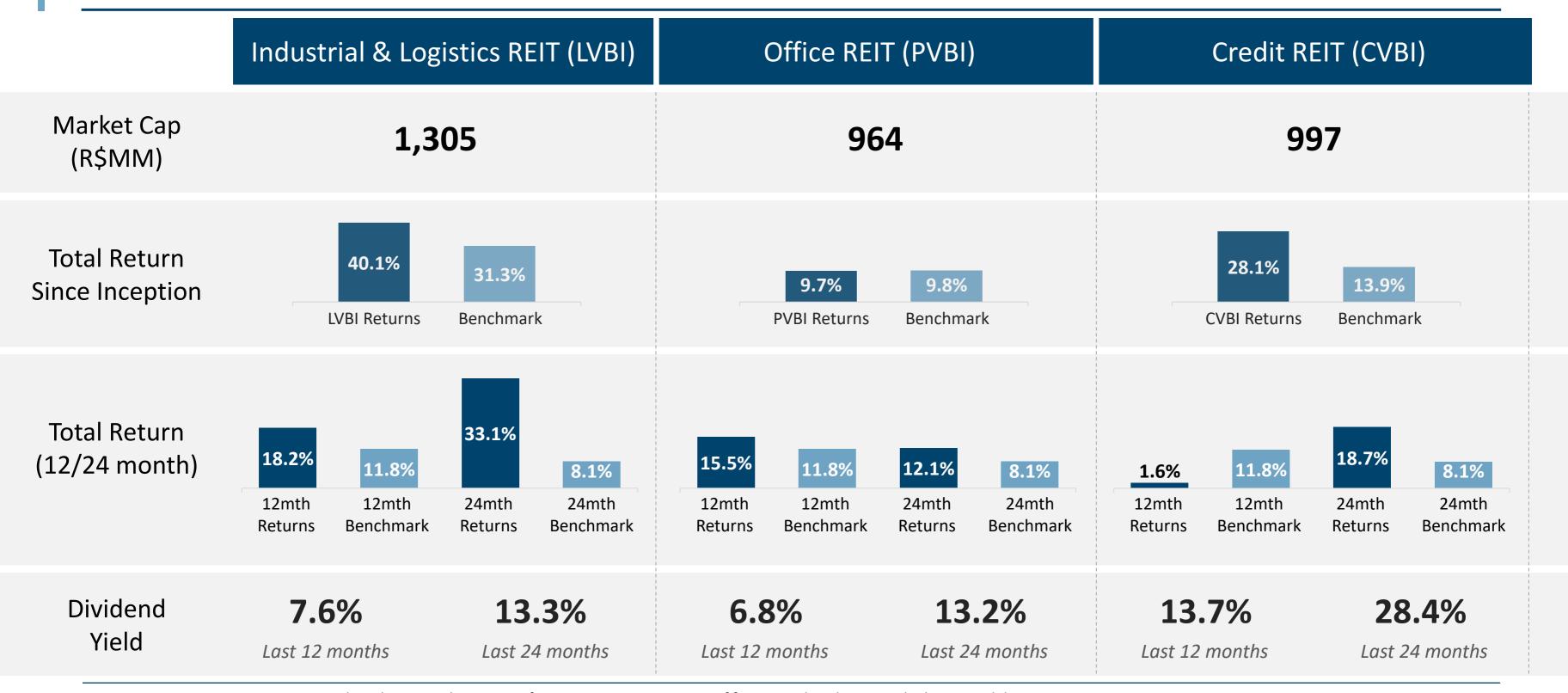
7 Listed REITS R\$3.3bn AUM

### A Well Structured & Seasoned Team



Team with approximately 50 employees, vertically integrated across real estate market segments, with over 20 years of experience

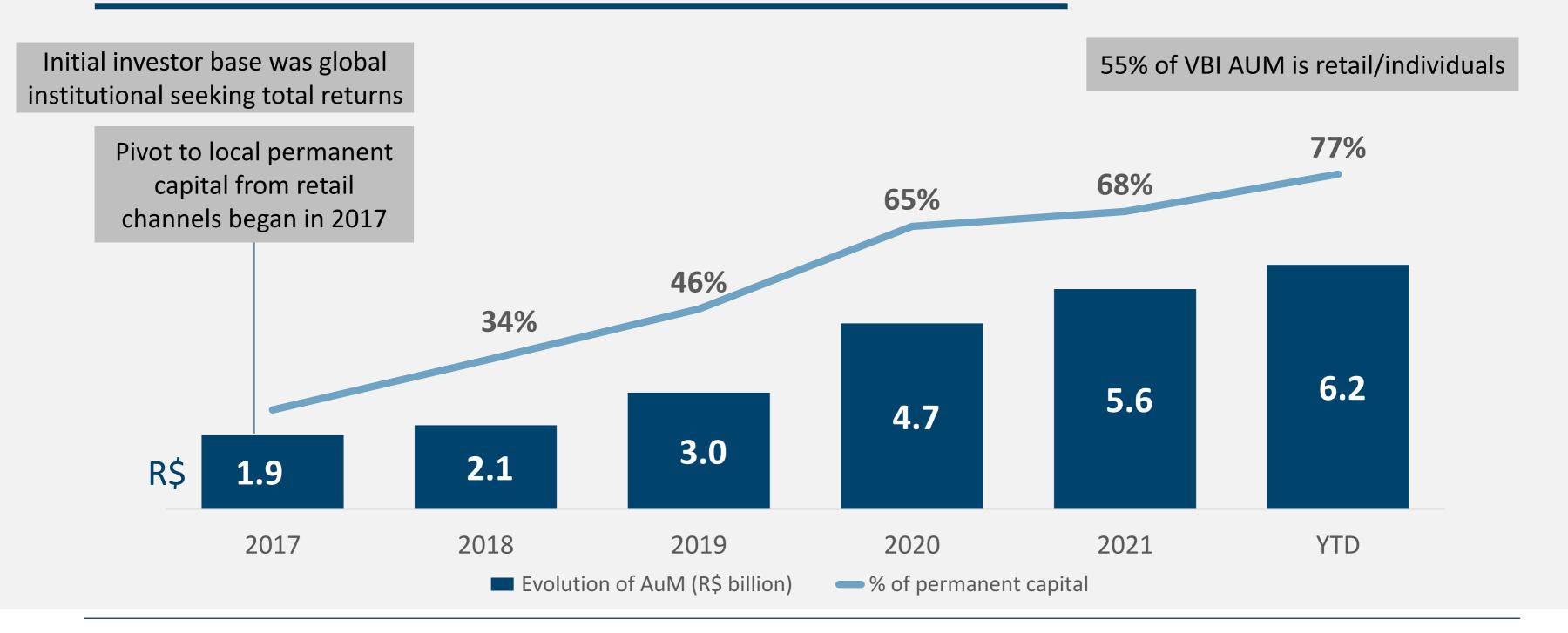
# VBI's Strong & Consistent Returns Driven by RE Fundamentals





# Ongoing Migration to Permanent Capital

### Evolution of VBI's AUM and Permanent Capital as % of Total AUM





### Path to Growth

# Enhance critical mass in core real estate products

(follow-on offerings)
Office, logistic, retail and credit
REITs





# Development in new sectors with secular growth

Pioneer in Student housing





# Inorganic growth through manager consolidation

143 Asset Managers hold 20% of the assets



Real Estate represents ~5% of Patria's AUM today... with significant room to grow



# PATRIA

# Distribution & Country Strategy

Andre Penalva

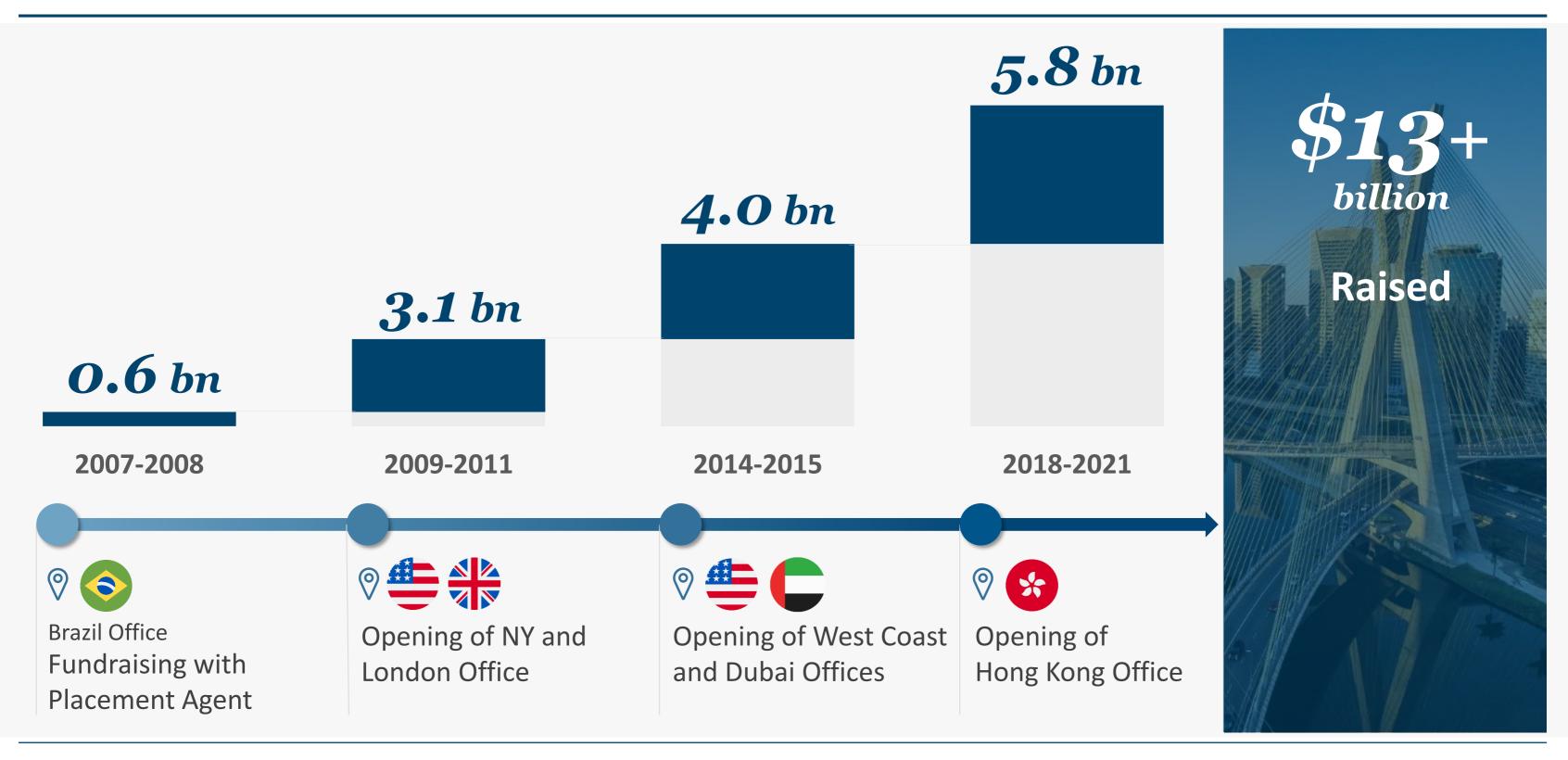
Head of Sales & Distribution LatAm Daniel Sorrentino

Country Manager Brazil

José Teixeira

Head of Marketing & Products

# Consistent Growth in Fundraising





# Extensive Global Client Coverage Led by a Large & Experienced Team

Offices Fundraising Offices

Dedicated team professionals



Leadership averaging over 15 years managing client relations

**International** 



André Penalva



Juan Luis Rivera

**Brazil** 



Daniel Sorrentino



José Teixeira

LatAm Ex-Brazil



Alfonso Duval



**Ezequiel Camus** 









# The Gateway for Alternatives in Latin America

### LatAm Capital to LatAm Alternatives

- Structural secular trends & positive macro scenario
- Underpenetrated market
- **Local Factor** 
  - Brand awareness
  - Client relationships
  - Investment opportunities



### Global Institutional Capital to LatAm Alternatives

- LatAm tailwind vs Global headwind
- Allocations uptrend
- Diversification as a lever
- LPs want relationship with "on the ground" GPs

### LatAm Capital to Global Alternatives

- Underpenetrated market
- Allocation uptrend
- Counter cycle move
- Pathway to access Global GPs



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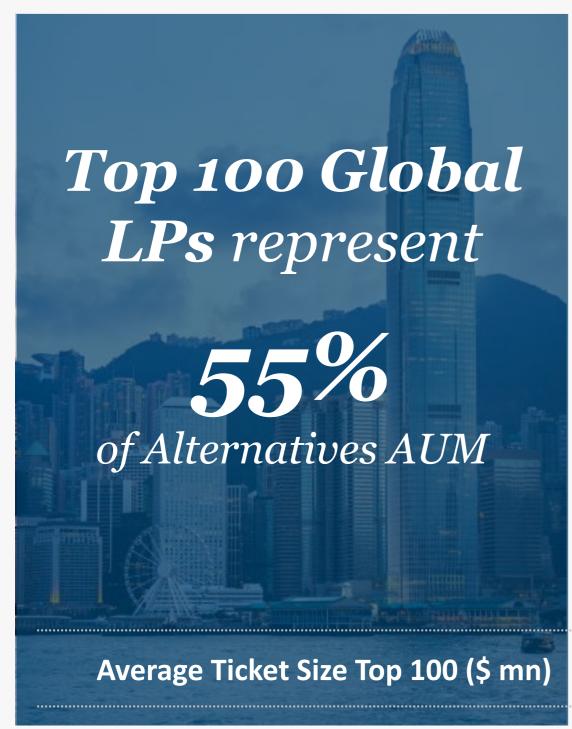
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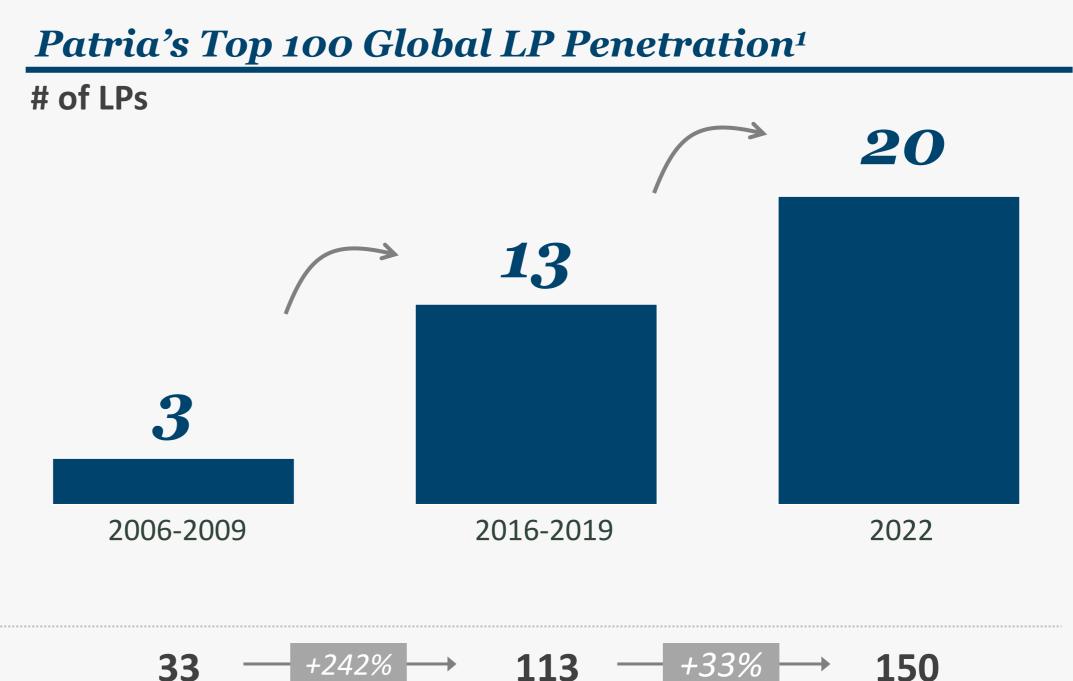
### LatAm Capital to Global Alternatives

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# Opportunity to Attract New Sophisticated LPs & Increase Tickets







# Long-lasting Relationships with Investors

## Positive experience with leading LPs helps drive new relationships



Blue-chip institutional clients

**\$ 14** tn addressable market



22% CAGR (2018-2021)



World's largest sovereign wealth funds<sup>1</sup>



World's largest pension funds



US's largest pension funds

Opportunities to be explored in Private Wealth & FOs

\$12 tn

addressable market



**25% CAGR** 

(2018-2021)



# Global Products – A Diversified Offering to Meet Clients Needs

## Grow as a One Stop Shop and Partner of Choice to Investors



# The Gateway for Alternatives in Latin America



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3

### LatAm Capital to Global Alternatives

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# Brazil | Clients

# Large, growing, underpenetrated market concentrated in ~20 clients

	SOEs <sup>2</sup> , Public & Private Pensions	Individuals (U/HNWI <sup>3</sup> & Affluent)	Total
Allocation to Funds (R\$ tn)	0.9	1.9	2.8
Growth p.a. <sup>1</sup>	9%	11%	10%
Alts. Penetration	1%	6%	4%
Top 5 Market Share	~85%	~75%	



<sup>(1)</sup> Over the last five years

<sup>(2)</sup> State Owned Enterprises

<sup>(3)</sup> Ultra High Net Worth Individuals

# Brazil | Capabilities

Growth strategy focused on client satisfaction





#### **CLIENT COVERAGE**

A comprehensive coverage Listening to clients and understanding their needs



Marina **Tennenbaum** 



#### **CLIENT SERVICE**

**Better customer service** 

Delivering great client service (operational and reporting)



Eduardo Parisi



#### **MARKETING**

**Appropriate positioning** 

Engaging through tangible "live-journey" relationship & communication model



#### **PRODUCT**

"Right" portfolio

Innovation and customization to provide "all-weather" opportunities



José Teixeira

Andre

Sales

Silvia

Camargho



**INVESTMENTS** 

**Strong returns** 

Fulfilling clients' objectives



**Pablo** Echeverría



Tisné Rodrigo

Ricardo

Scavazza

**Fernando** 



Alejandro Olea

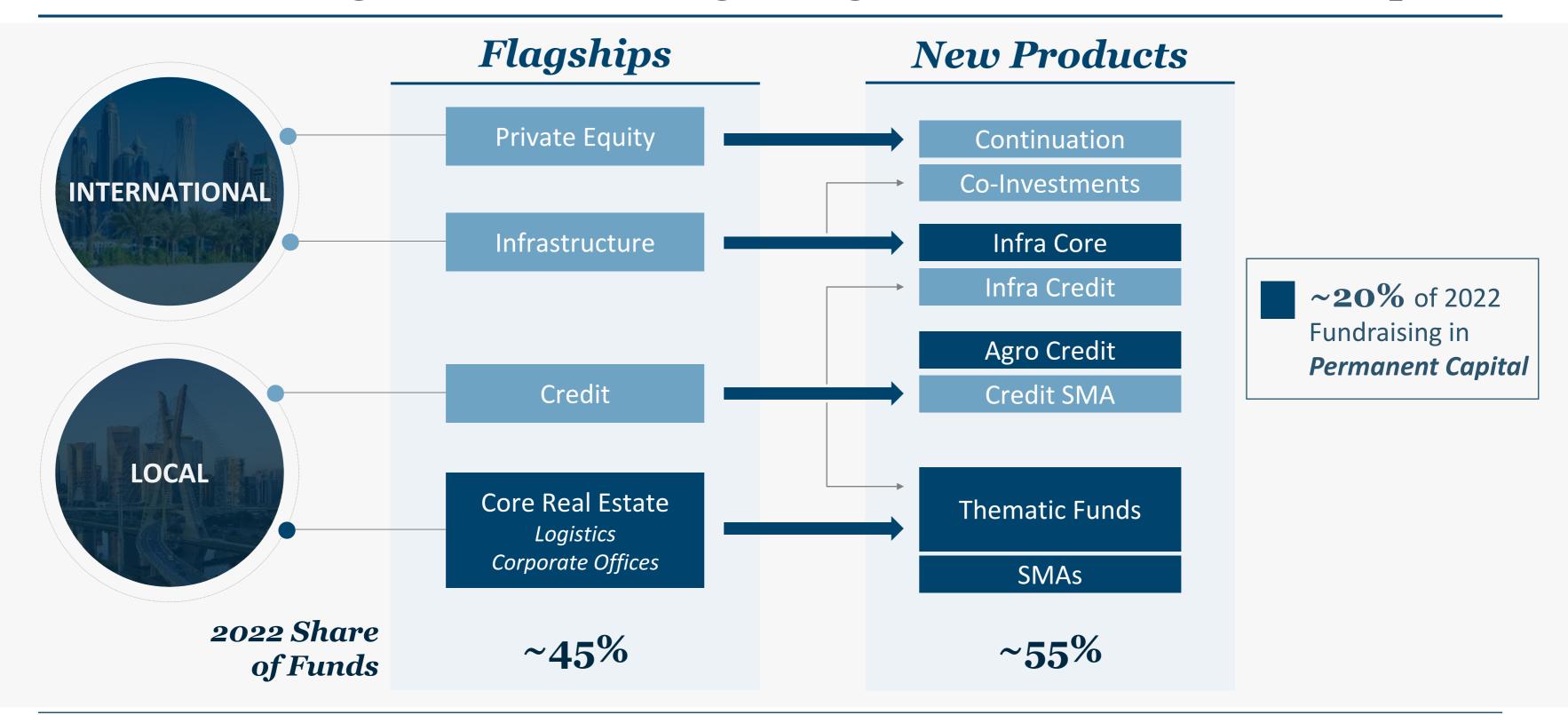


**Pedro** Faria

Ken Wainer



# Brazil | Growing Product Offering & High Share of Permanent Capital





### Brazil

# Potential to accelerate PAX's growth perspectives





# Chile | Strong Leadership Position

#### Market

	Public Pensions	Individuals (U/HNWI)	Total
Allocation to Funds (\$ bn) <sup>1</sup>	154	64	218
Growth p.a. <sup>2</sup>	8%	12%	9%
Alts. Penetration	<5%	6%	5%
Top 5 Market Share	~90%	n/a	

### **Capabilities – Dedicated Team**



INSTITUTIONAL
CLIENTS COVERAGE
11 professionals



PRIVATE CLIENTS
COVERAGE
10 professionals



**CLIENT SERVICE** 5 professionals



INVESTMENTS30+ investment professionals

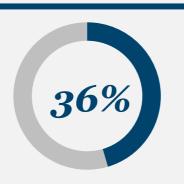
#### **Clients**



**Pension Funds** 



**Family Offices** 



Life Insurance Companies<sup>3</sup>

#### **Products**

#**1**AUM4

Chilean Equities, LatAm Credit & Chilean Credit (with Global and Local money)



\$ 1.7 bn

Local money invested in Global Alternative Strategies



- (1) Superintendencia de Pensiones
- (2) Moneda internal analysis
- (3) 12 LICs represent +84% of AUM of LICs. Source CMF
- (4) Internal analysis based on Bloomberg and CMF

# The Gateway For Alternatives in Latin America

2

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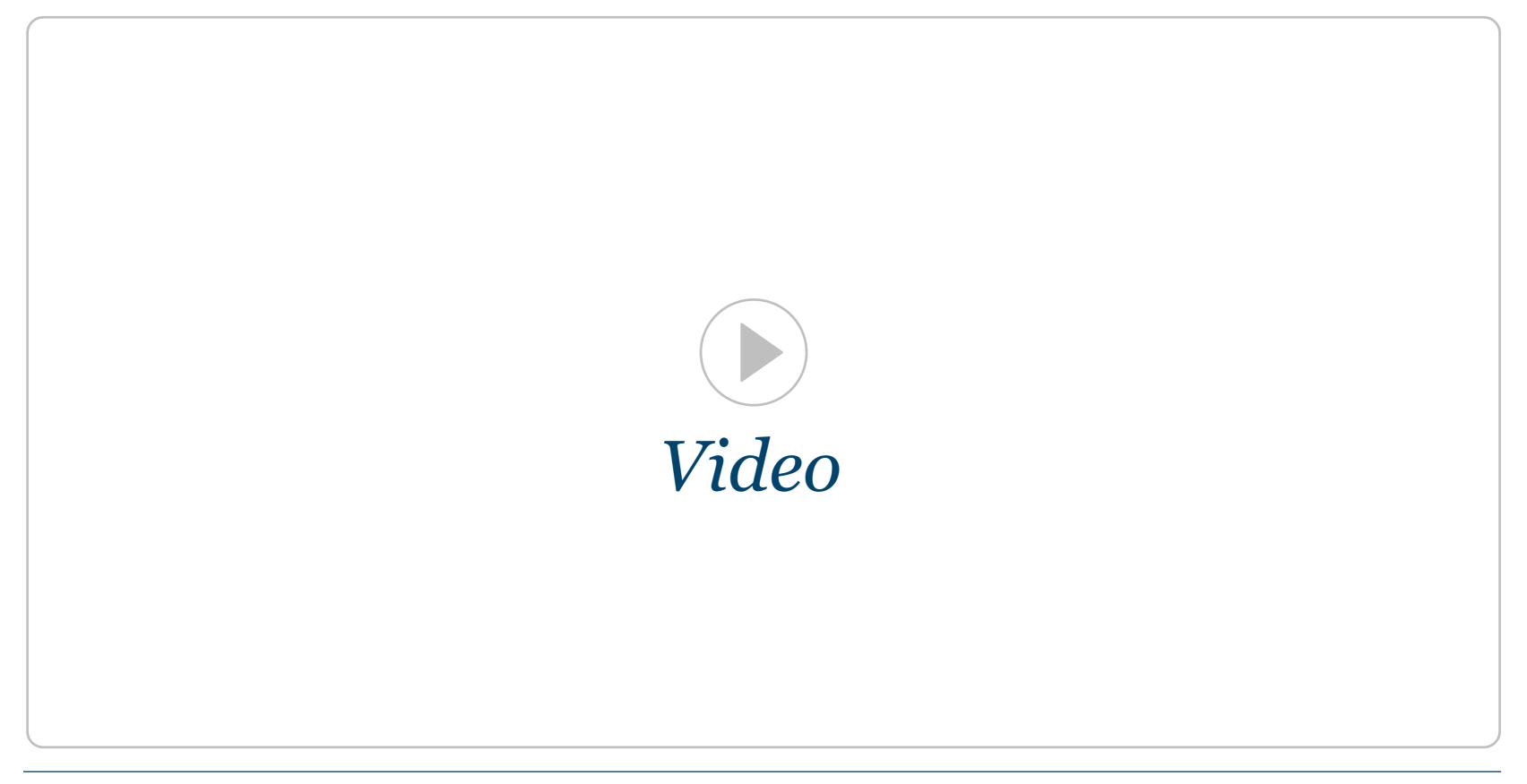
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# We Have Assembled A High Performing Team in Latin America





### We Build Talent from Within

# +1/3 of our Partners started in Patria as interns

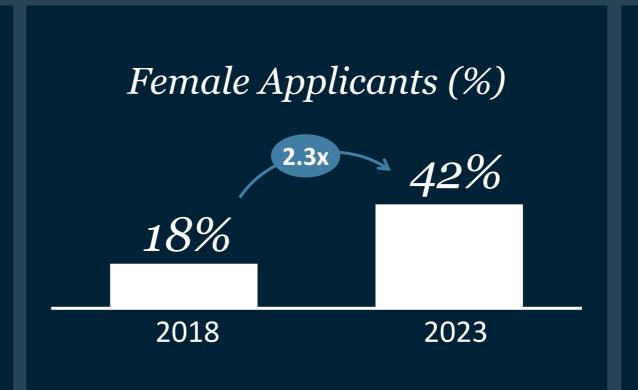


# Patria Academy

our award-winning internship program<sup>1</sup>

**4,600**+ applicants

**~100** per position (2023)



80%
of interns hired
(2022 program)

### We Also Attract Great Talent in the Market

### **MANAGEMENT COMPANY**

Regional leader and strong reputation in the industry to attract top talent

8 MDs hired since 2020 50% Women

### **PORTFOLIO MANAGEMENT**

+70

Value Creation professionals

Functional and industry specialists

+110

Executives for portfolio companies hired in the last year

### **ACQUI-HIRE**

Since our IPO we've

partnered with

complementary

talent in Credit,

Public Equities,

Growth Equity and

Real Estate through 3

M&A transactions

# We Help Them Grow



### Multiple Career Paths

#### **Commercial**

- Sales
- Marketing
- IR

#### **Investments**

- M&A
- New Business
- Divestments

#### Management

- Finance
- Technology
- Legal
- HR

#### Portfolio Management

- Value Creation
- Management & Transformation



## Learning Platform

- 15+ technical courses
- 260+ professionals participating
- 50+ hours of training per individual per year













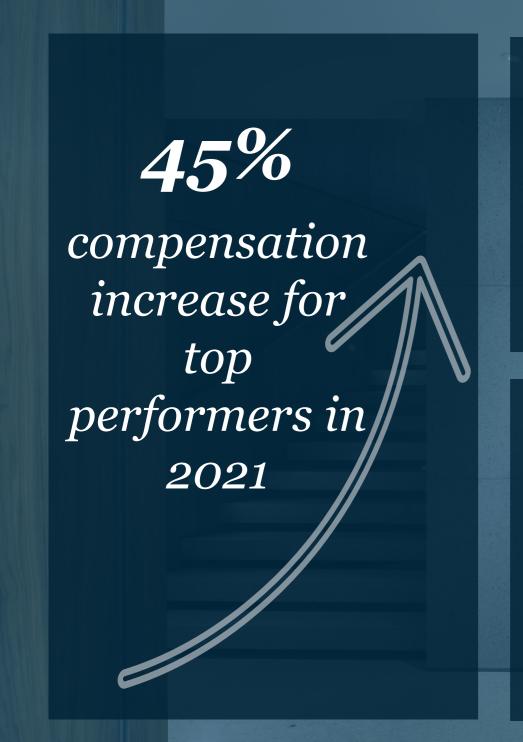


### Patria Lab

Patria's successful investments are transformed into case studies to promote knowledge management



# We Value High Performers



**Top performers** at Patria earn top decile industry compensation



60% of our senior leadership's compensation package is based on long term incentives

Salary Bonus Carry

\$200+ mn of performance fees accrued to investment professionals to be paid upon realization



# We Engage and Retain our Top Talent

We create an engaging environment and foster a strong sense of belonging

### Initiatives such to share and acknowledge our accomplishments:

- Women in Power
- Patria Pride LGBTQIA+ Affinity Group
- Proud to be Recognized
- Patria Challenge
- Celebrations Calendar
- Roundtable with women from Portfolio
- Intense Internal Communications Agenda



# We Have Demonstrated Succession Planning



# We Continue to Evolve in Key Areas as a Public Company

Since our IPO we took important steps to strengthen our corporate functions and further institutionalize our business

**PEOPLE FINANCE LEGAL ESG** Carolina Ana Santos Ana Russo Pedro Rufino Ocampo-Maya **Managing Director Director Managing Director Partner Years of Experience** 18 33 33 21





# A Shareholder Friendly Business Model

Predictable &
Growing Fee
Related Earnings
(FRE)



Insulated from currency impact



Sharing of Returns
Through
Performance Fees

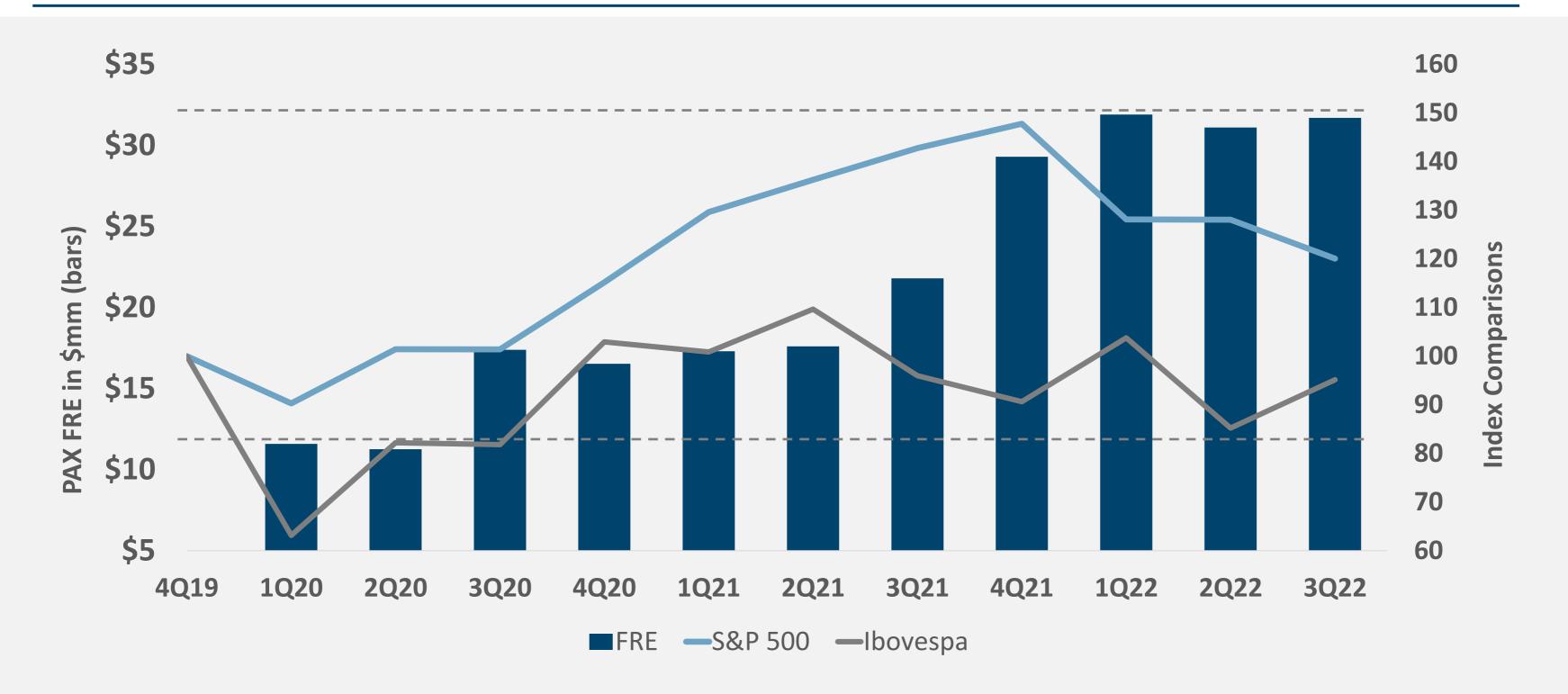
Significant embedded value in current accrual of ~\$3 per share

Attractive Distributable Earnings Capacity

High Payout Ratio of **85% DE** 

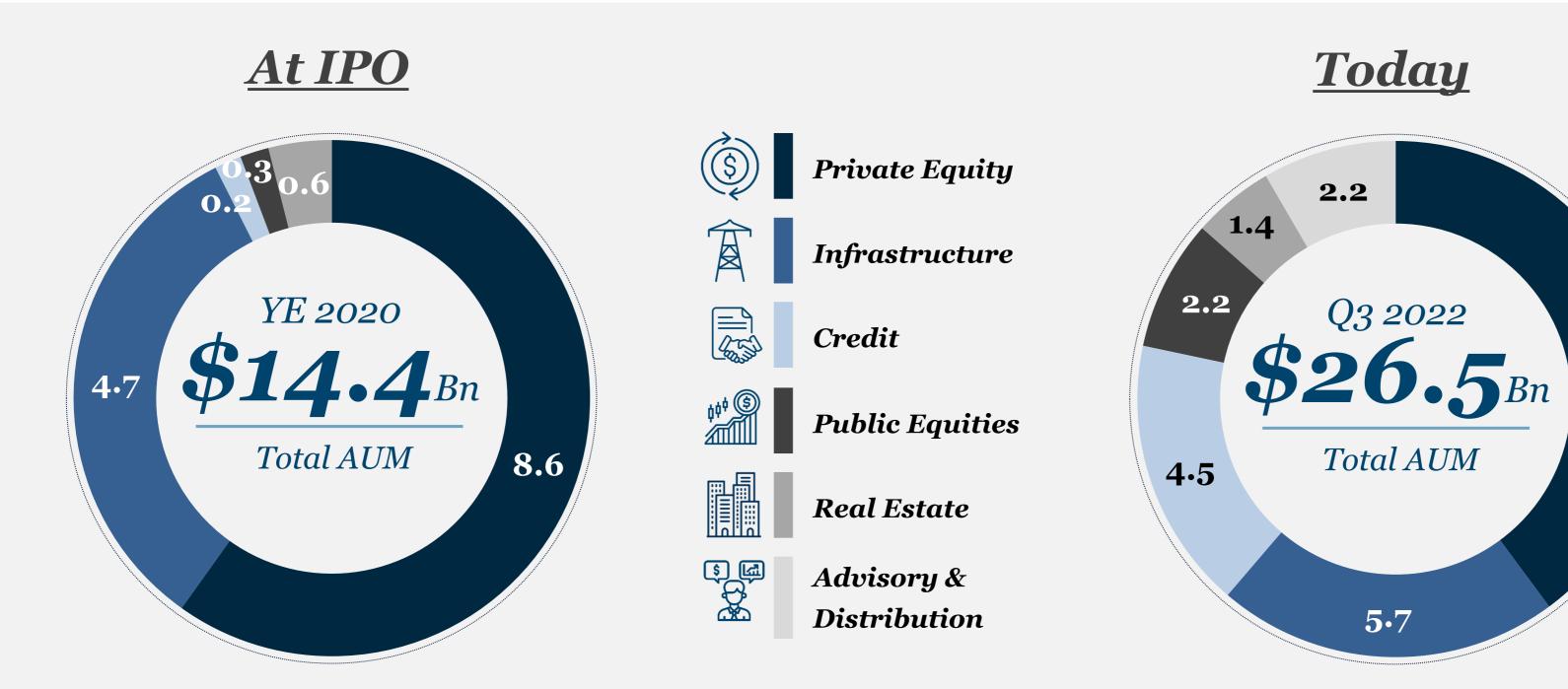
5+%
Dividend yield on FRE alone<sup>1</sup>

### FRE Growth is Resilient to Short Term Market Conditions



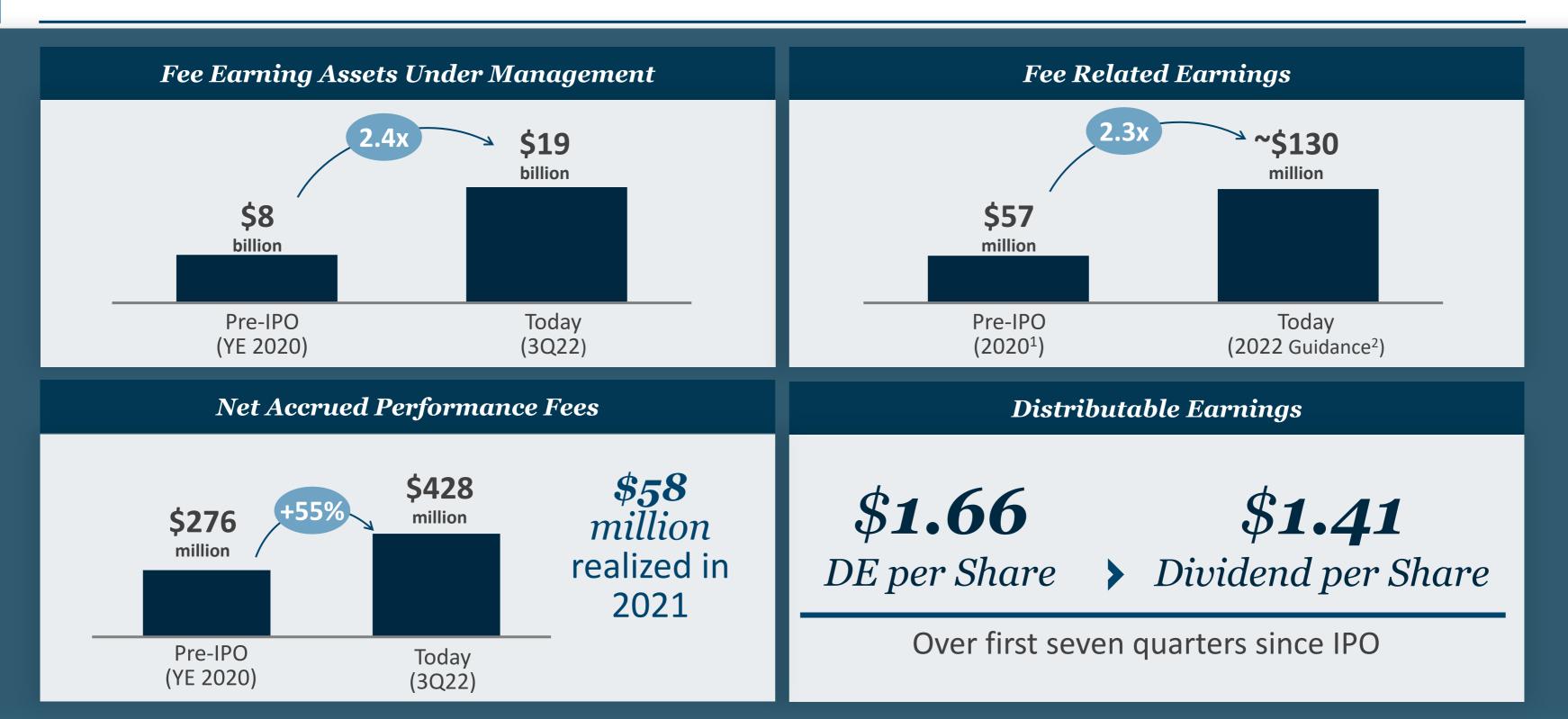


#### Over the Last Two Years We've Executed on Platform Expansion...





#### ...And We've Executed on Financial Performance



<sup>(1) 2020</sup> Fee Related Earnings adjusted to reflect comparable post-IPO compensation structure

PATRIA

<sup>(2)</sup> Reflects 2022 guidance of 50% year-over-year Fee Related Earnings Growth. Reflects forward-looking statements, which should not be relied upon. Please see disclaimer in slide 2.

# So where are we going in our next phase of growth?

#### Our Ambition



2025

\$27bn

Total AUM



~\$50bn

\$19bn

Fee Earning AUM



~\$35bn

\$130m

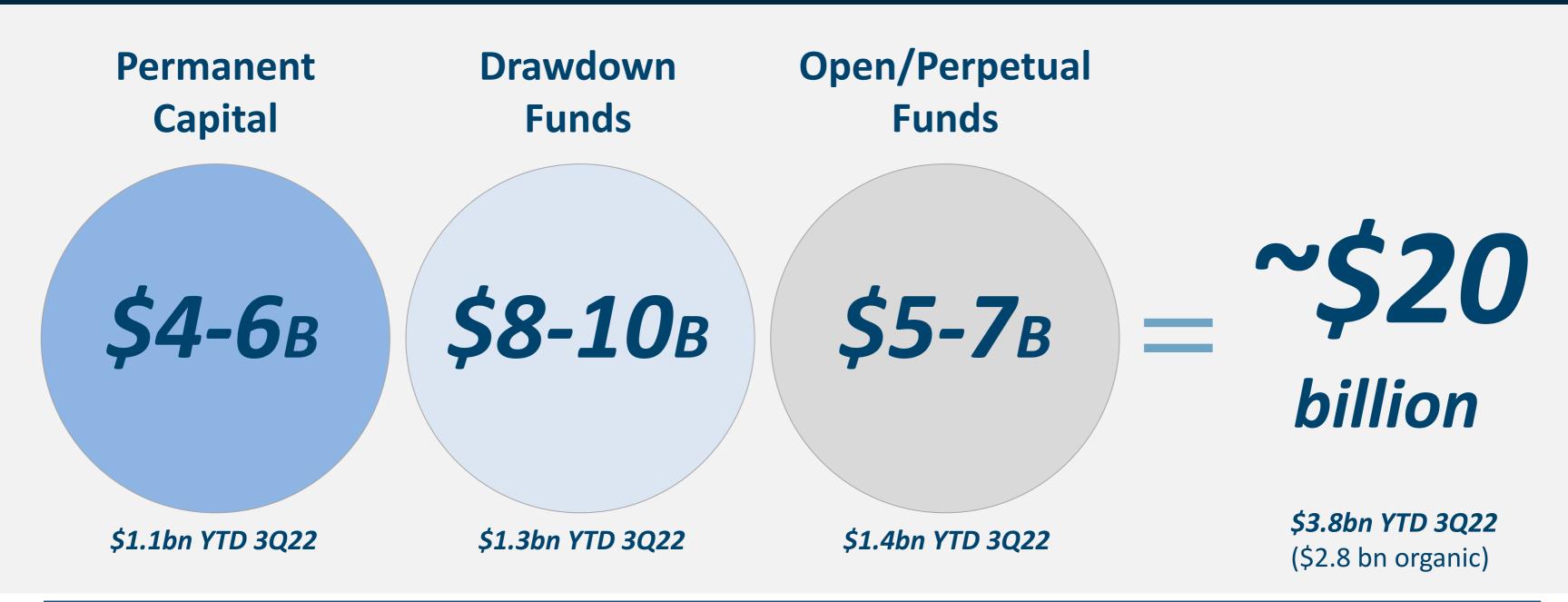
Annual FRE



~\$200-225m

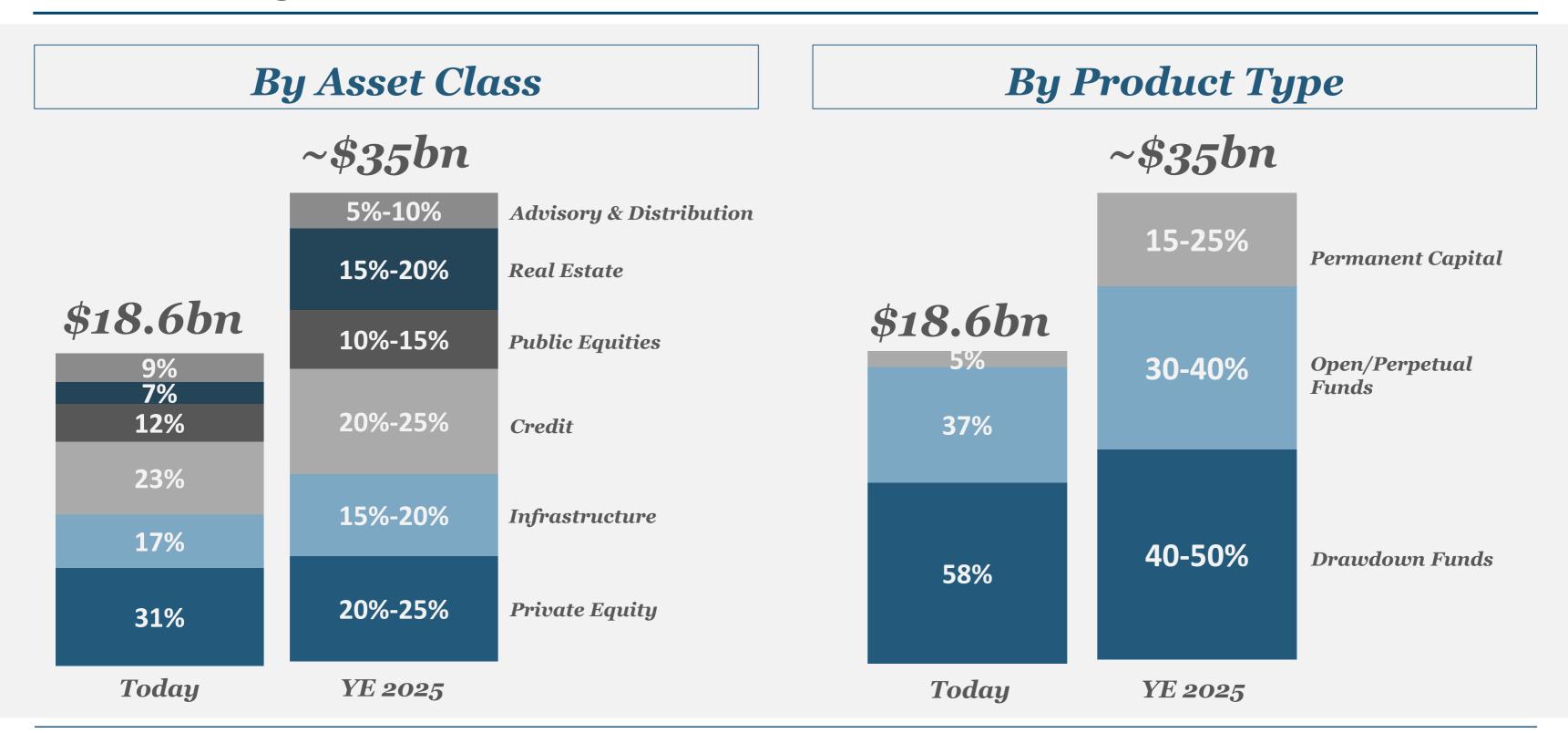
#### Capital Formation 2022-2025

We are targeting total capital inflows of  $\sim$ \$20bn through 2025 from a combination of organic fundraising and M&A, including \$3.8bn YTD through 3Q22



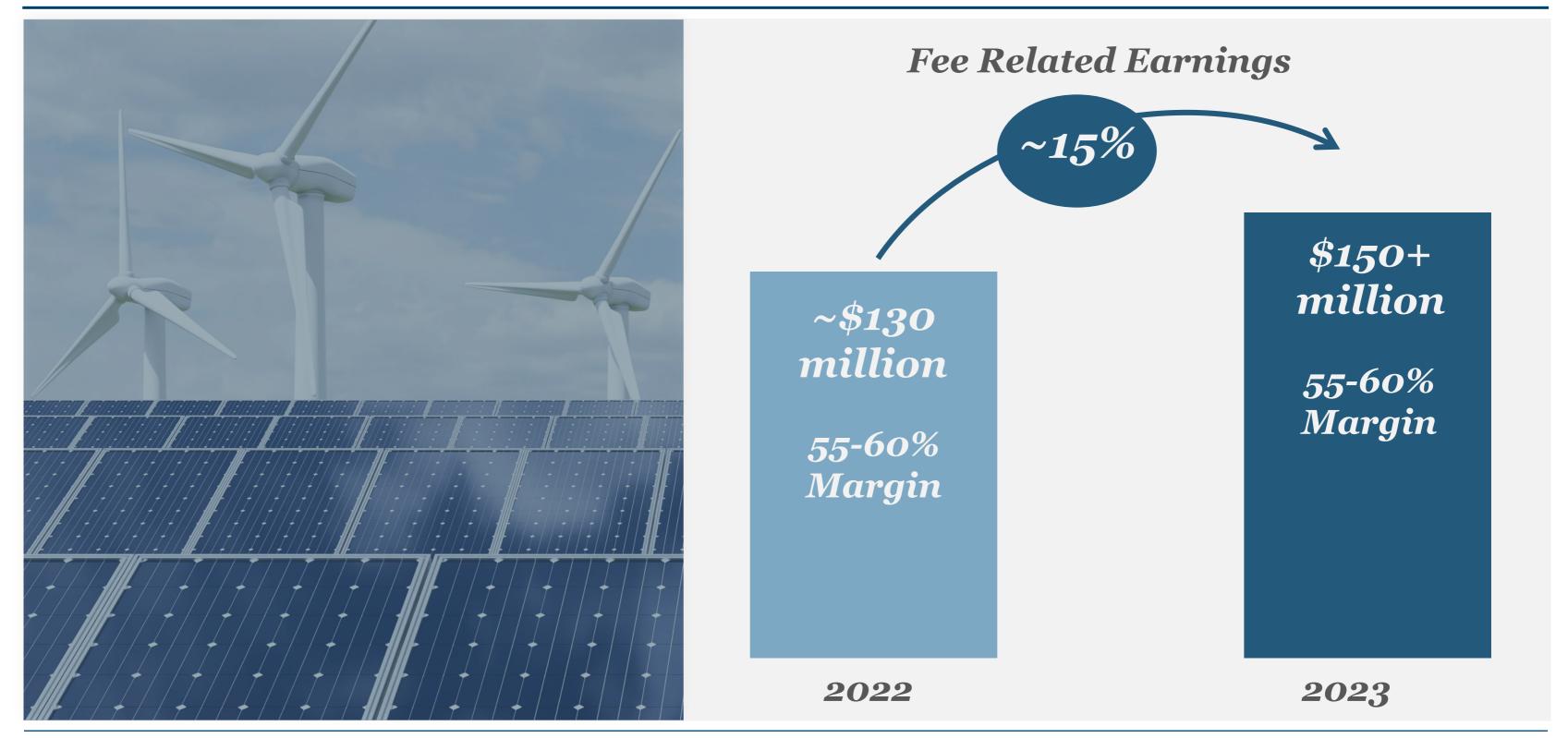


#### Fee Earning AUM Evolution



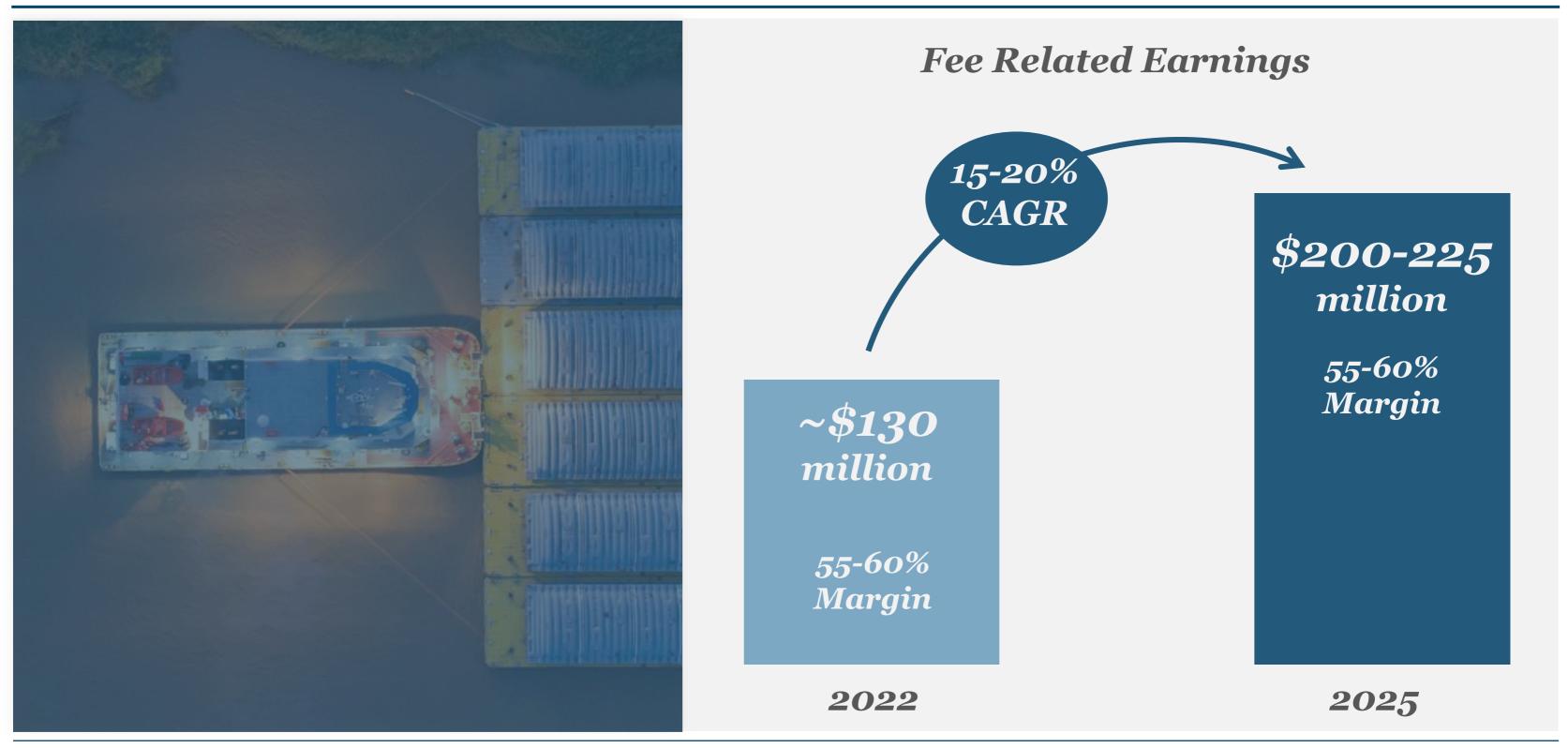


#### 2023 Fee Related Earnings Guidance





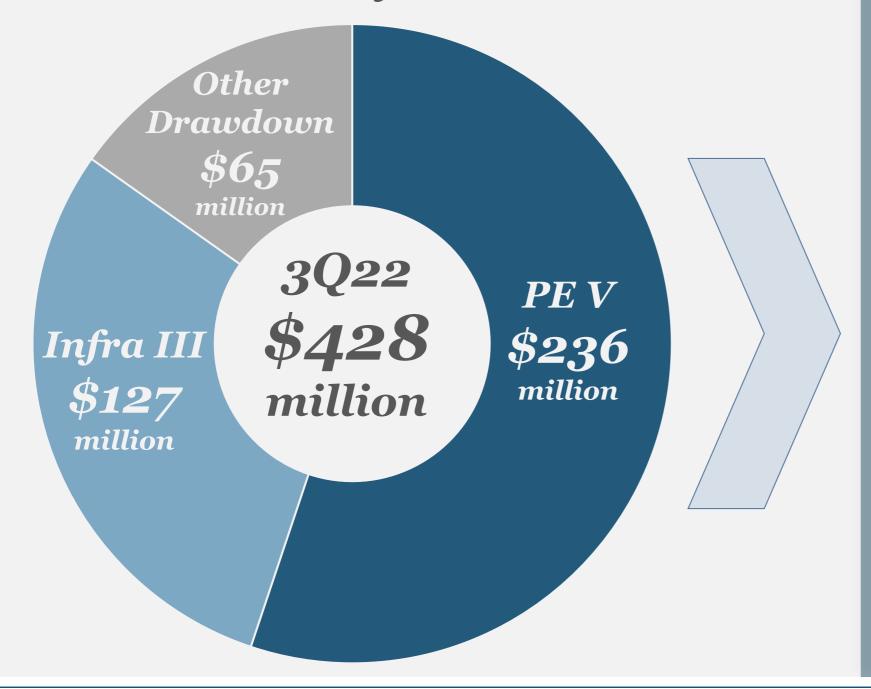
#### 2025 Fee Related Earnings Outlook





#### Performance Fee Outlook Through 2025

#### Net Accrued Performance Fees



## \$363 million

currently accrued in mature & actively divesting funds

High potential for realization from 2023 to 2025



#### We Believe We Are Positioned to Deliver Higher EPS & Dividends







Aggregate

Aggregate

## PATRIA

### Closing Remarks

Alexandre Saigh

Chief Executive Officer

DECEMBER 2022

#### What Drives Our Business

# People

Investment Professionals

Delivering great performance to our clients

Value Creation Specialists

Executing on portfolio company business plans

Distribution Team

Managing global & local relationships

Corporate Leadership

Institutionalizing PAX as a public company

#### Experience

30+ years of successful investing in Latin America

Partners working together for over 16 years

#### Track Record

Private Equity (6 vintages)

Infrastructure (4 vintages)

Credit (22 years)

Public Equities (28 years)

Real Estate (16 years)

Consistent Alpha generation at scale across the platform

#### Platform Growth

\$27 bn AUM across
6 asset classes & 30+
Products

Fee Related Earnings up more than 2.3X from pre-IPO levels

#### Tremendous Opportunity in Latin America

Private Markets expected to

over this decade...<sup>1</sup>

...and they are under allocated to Latin America

Latin America looks attractive against the global backdrop...

...and there is a financial deepening underway

Our investment strategies have

large addressable markets

to facilitate our

to facilitate our growth

#### We Are Uniquely Positioned to Seize this Opportunity

## We can be the Gateway for Alternatives in Latin America

Diversified platform & product offering provides a " $one\ stop\ shop$ " to investors in the region

Position as a market leader & public company gives an edge to consolidate our industry

#### PAX Can Deliver Attractive Value to Shareholders

## Fee Related Earnings

...expected to grow to

\$200-225
million
by 2025

Performance Fees

\$363 million
in mature funds
with high potential
for realization
through 2025

We believe we can



Distributable
Earnings per Share
2023-25 vs.
2020-22

# PATRIA

#### Patria's Third Quarter 2022 IFRS Results

■ IFRS Net Income attributable to Patria was US\$12.2 million for 3Q22 and US\$46.4 million YTD

(US\$ in millions)	3Q21	3Q22	YTD 3Q21	YTD 3Q22
Revenue from management fees (1)	38.2	57.4	102.5	167.6
Revenue from incentive fees	-	0.1	0.0	0.2
Revenue from performance fees (2)	2.5	0.0	89.3	0.1
Revenue from advisory and other ancillary fees	-	0.5	-	2.5
Taxes on revenue (3)	(1.0)	(1.1)	(2.6)	(2.8)
Revenue from services	39.7	57.0	189.3	167.6
Personnel expenses (4)	(13.4)	(15.8)	(35.2)	(49.7)
Deferred Consideration (5)	-	(6.1)	-	(18.3)
Amortization of intangible assets (6)	(1.4)	(4.1)	(4.4)	(13.0)
Carried interest allocation	(0.3)	-	(30.7)	-
Cost of services rendered	(15.2)	(26.0)	(70.3)	(81.0)
Gross profit	24.5	31.0	119.0	86.6
Administrative expenses (7)	(3.0)	(8.2)	(9.2)	(24.1)
Other income/(expenses) (8)	(0.1)	(6.0)	(2.4)	(13.3)
Share of equity-accounted earnings (9)	-	(0.7)	-	(1.6)
Operating income and expenses	21.4	16.1	107.3	47.5
Operating income before net financial income/(expense)	21.4	16.1	107.3	47.5
Net financial income/(expense) (10)	(0.7)	(0.7)	(0.8)	6.0
Income before income tax	20.7	15.4	106.5	53.5
Income tax (11)	0.9	(2.2)	1.5	(6.1)
Net income for the period	21.5	13.2	108.0	47.4
Attributable to:				
Owners of the Parent	21.5	12.2	109.3	46.4
Non-controlling interests (12)	-	1.0	(1.3)	1.0



See definitions at end of document.

#### Patria's Earnings – 5 Quarter View

(US\$ in millions)	3Q21	4Q21	1Q22	2Q22	3Q22	YTD 3Q21	YTD 3Q22
Management Fees	38.2	42.1	54.6	55.6	55.8	102.5	166.0
(+) Incentive Fees	0.0	4.9	0.0	0.1	0.1	0.0	0.2
(+) Other Fee Revenues	-	0.7	1.1	0.9	0.5	-	2.5
(–) Taxes on Revenues (1)	(0.8)	(1.5)	(0.8)	(0.9)	(0.9)	(2.4)	(2.6)
Total Fee Revenues	37.4	46.2	55.0	55.6	55.4	100.2	166.0
(–) Personnel Expenses	(12.1)	(11.2)	(15.1)	(15.7)	(15.6)	(32.6)	(46.4)
(–) Administrative Expenses	(3.0)	(4.9)	(6.5)	(7.4)	(7.1)	(9.2)	(21.0)
(-) Placement Fees Amortization and Rebates (2)	(0.5)	(0.8)	(1.5)	(1.4)	(1.1)	(1.7)	(4.0)
Fee Related Earnings (FRE)	21.8	29.3	31.9	31.1	31.7	56.7	94.6
FRE Margin (%)	58%	63%	58%	56%	57%	57%	57%
Realized Performance Fees (After-Tax)	2.3	-	-	-	0.0	89.1	0.0
(–) Carried interest allocation and bonuses (3)	(0.8)	0.1	-	-	-	(31.2)	-
Performance Related Earnings (PRE)	1.5	0.1	-	-	0.0	57.9	0.0
(+) Net financial income/(expense) (4)	(0.7)	(0.2)	4.8	(0.8)	0.1	(0.8)	4.0
Pre-Tax Distributable Earnings	22.6	29.2	36.7	30.3	31.8	113.8	98.7
(–) Current Income Tax (5)	(0.1)	(1.6)	(1.7)	(1.1)	(2.1)	(0.1)	(4.9)
Distributable Earnings (DE)	22.5	27.7	35.0	29.2	29.7	113.7	93.8
DE per Share	0.17	0.19	0.24	0.20	0.20	0.83	0.64
Additional Metrics		_					
Total Assets Under Management	15,069	23,815	27,639	26,315	26,501	15,069	26,501
Fee-Earning Assets Under Management	9,236	17,930	18,992	18,773	18,584	9,236	18,584



#### Reconciliation of IFRS to Non-GAAP Measures

(US\$ in millions)	3Q21	4Q21	1Q22	2Q22	3Q22	YTD 3Q21	YTD 3Q22
Management Fees	38.2	42.1	54.6	55.6	55.8	102.5	166.0
(+) Incentive Fees	0.0	4.9	0.0	0.1	0.1	0.0	0.2
(+) Other Fee Revenues	-	0.7	1.1	0.9	0.5	-	2.5
(–) Taxes on Revenues	(0.8)	(1.5)	(0.8)	(0.9)	(0.9)	(2.4)	(2.6)
Total Fee Revenues	37.4	46.2	55.0	55.6	55.4	100.2	166.0
(–) Personnel Expenses	(12.1)	(11.2)	(15.1)	(15.7)	(15.6)	(32.6)	(46.4)
(–) Administrative Expenses	(3.0)	(4.9)	(6.5)	(7.4)	(7.1)	(9.2)	(21.0)
(–) Placement Fees Amortization and Rebates	(0.5)	(0.8)	(1.5)	(1.4)	(1.1)	(1.7)	(4.0)
Fee Related Earnings (FRE)	21.8	29.3	31.9	31.1	31.7	56.7	94.6
Realized Performance Fees (After-Tax)	2.3	-	-	-	0.0	89.1	0.0
(–) Carried interest allocation and bonuses	(0.8)	0.1	-	-	-	(31.2)	-
Performance Related Earnings (PRE)	1.5	0.1	-	-	0.0	57.9	0.0
(+) Net financial income/(expense)	(0.7)	(0.2)	4.8	(0.8)	0.1	(0.8)	4.0
Pre-Tax Distributable Earnings	22.6	29.2	36.7	30.3	31.8	113.8	98.7
(–) Current Income Tax	(0.1)	(1.6)	(1.7)	(1.1)	(2.1)	(0.1)	(4.9)
Distributable Earnings (DE)	22.5	27.7	35.0	29.2	29.7	113.7	93.8
	0.0	(0.2)	(2.5)	1.4	0.1	1.6	(1.0)
(-) Deferred Taxes (1)	0.9	(0.3)	(2.5)	1.4	0.1	1.6	(1.0)
(-) Amortization of intangible assets from acquisition (2)	(0.9)	(1.9)	(3.9)	(4.7)	(4.3)	(2.7)	(12.9)
(-) Long term employee benefits (3)	(0.9)	(0.8)	(1.8)	(1.2)	(0.1)	(2.1)	(3.1)
(-) Deferred and contingent consideration (4)	-	(2.3)	(7.0)	(7.0)	(7.3)	- (5.5)	(21.2)
(-) IPO Expenses & other transaction costs (5)	(0.1)	(9.0)	(1.0)	(1.0)	(1.4)	(2.5)	(3.3)
(-) Option, warrant and trust account (6)	-	-	(0.2)	2.8	(0.8)	-	1.8
(-) SPAC expenses and transaction costs (7)			(0.4)	(3.7)	(3.7)	-	(7.7)
Net income for the period (8)	21.5	13.2	18.3	15.9	12.2	108.0	46.4



#### Share Summary

	3Q21	4Q21	1Q22	2Q22	3Q22
Class A Common Shares	54,247,500	54,247,500	54,247,500	54,247,500	54,247,500
Class B Common Shares	81,900,000	92,945,430	92,945,430	92,945,430	92,945,430
Total Shares Outstanding	136,147,500	147,192,930	147,192,930	147,192,930	147,192,930

#### **Definitions**

- **Distributable Earnings (DE)** is used to assess our performance and capabilities to distribute dividends to shareholders. DE is calculated as FRE deducted by current income tax expense, plus net realized performance fees, net financial income/(expenses). DE is derived from and reconciled to, but not equivalent to, its most directly comparable IFRS measure of net income.
- **Drawdown Funds** are illiquid, closed-end funds in which upfront capital commitments are allocated to investments, and funded through capital calls from limited partners over the contractual life of the fund, which typically ranges from 10-14 years.
- Fee Earning Assets Under Management (FEAUM) is measured as the total capital managed by us on which we derive management fees as of the reporting date. Management fees are based on "net asset value," "adjusted cost of all unrealized portfolio investments," "capital commitments," or "invested capital" plus "reserved capital" (if applicable), each as defined in the applicable management agreement.
- Fee Related Earnings (FRE) is a performance measure used to assess our ability to generate profits from revenues that are measured and received on a recurring basis. FRE is calculated as management, incentive and other fee revenues, net of taxes, less personnel and administrative expenses, amortization of placement agents and rebate fees, adjusted to exclude the impacts of equity base compensation and non-recurring expenses.
- Gross MOIC represents the Gross Multiple on Invested Capital and is calculated as the total fair value of investments (realized and unrealized), divided by total invested capital.
- Incentive Fees are realized performance-based fees which are measured and received on a recurring basis, and not dependent on realization events from the underlying investments.
- Net Accrued Performance Fees represent an accrued balance of performance fees, which if each eligible investment vehicle were liquidated on the reporting date at current valuations, would be recognized as Performance Related Earnings.
- Net IRR represents the cash-weighted internal rate of return on limited partner invested capital, based on contributions, distributions and unrealized fair value as of the reporting date, after the impact of all management fees, expenses and performance fees, including current accruals. Net IRR is calculated based on the chronological dates of limited partner cash flows, which may differ from the timing of actual investment cash flows for the fund.
- Pending FEAUM refers to committed capital that is eligible to earn management fees but is not yet activated per the basis defined in the applicable management agreement.
- Performance Related Earnings (PRE) refer to realized performance fees (net of related taxes) less realized performance fee compensation allocated to our investment professionals. We earn performance fees from certain of our drawdown funds, representing a specified allocation of profits generated on eligible third-party capital, and on which the general partner receives a special residual allocation of income from limited partners in the event that specified return hurdles are achieved by the fund.
- Total Assets Under Management (Total AUM) refers to the total capital funds managed or advised by us plus the investments directly made by others in the invested companies when offered by us as co-investments. In general, Total AUM equals the sum of (i) the fair value of the investments of each one of the funds and co-investments; and (ii) uncalled capital, which is the difference between committed and called capital.



#### Notes

#### Notes to Page 25 - Patria's Differentiated Private Equity Strategy

Source: Patria; (1) Raia Drogasil is the leading company in the Brazilian pharmaceutical retail market according to the company's website (https://ri.rd.com.br/show.aspx?idCanal=6aULuwMyMFpyyWDTxjQnQ==, access on 08/12/2022); Dasa is the largest integrated healthcare network in Brazil according to the company's results report (https://api.mziq.com/mzfilemanager/v2/d/462fb86b-9204-4615-b834-120f3d454792/186734f4-140f-58c0-e900-7f313612b205?origin=1, access on 08/17/2022); Anhanguera Educacional was founded in 1994 and in 2014 became part of Kroton Educacional, Brazil's largest educational group according to the company's website (https://www.anhanguera.com/institucional/nossa-historia/, accessed on 12/08/2022); according to the 2Q22 results report, Smartfit is the leader in the fitness sector in Latin America in number of clients (https://api.mziq.com/mzfilemanager/v2/d/57d3905-6a2d-496a-bbb0-32ddd17de6a0/bf7d0861-49a2-e56f-7ce1-7e175f810fd9?origin=1, accessed on 12/08/2022); Elfa is the leading platform in Brazil that offers services and logistics solutions in healthcare, according to the company's analysis disclosed on page 92 of its reference form dated 2022 (https://api.mziq.com/mzfilemanager/v2/d/2a6de64d-ff56-4761-b88e-336373c7b48a/e3da2c9c-fbb5-23ce-28dd-5cac1efe18db? origin=1, access on 24/08/2022); according to information from the Global Cold Chain Alliance made available by Patria, SuperFrio is the largest refrigerated warehouse group in Brazil; according to Patria and data extracted from the ANS, Athena is the third largest group in number of beneficiaries in the segment; According to data from the company Kynetec provided by Patria, Lavoro was the largest agricultural inputs distributor group in 2020 in distribution volume; Delly's is the largest Brazilian wholesale distributor according to ABAD/NILSENIQ 2022 ranking (https://distributicao. abad.com. br/revistadigital/materias/os-destaca-do-ano-2/, accessed on 08/12/2022); According to a Patria study carried out using public sources and the company'

#### **Notes to Page 38 - Infra Funds Performing Above Benchmarks**

(1) There can be no assurance that the Fund will be able to divest any or all of its potential investments and investments are inherently subject to significant economic, market, and other uncertainties that may adversely affect their performance. Accordingly, there is no guarantee that the Fund will be able to obtain the performance shown in this presentation. Past performance is not a guarantee, projection, or prediction and is not necessarily indicative of future results. Comparisons to other benchmarks may yield different results. Methodologies employed for calculating returns for the Fund may differ from the methodologies employed in such benchmarks. The volatility and risk profile of each benchmark is likely to be materially different from that of the Fund. In addition, each benchmark employs different investment guidelines and criteria than the Fund, may not employ leverage, and may reflect the reinvestment of dividends; as a result, the holdings in the Fund and the liquidity of such holdings may differ significantly from the securities that comprise any benchmark. The benchmarks may not be subject to fees or expenses. The performance of each benchmark has not been selected to represent an appropriate benchmark to compare to the Fund's performance, but rather is disclosed to allow for a comparison of the Fund's performance to that of a well-known and widely recognized index. A summary of the investment guidelines for each benchmark is available upon request. Hamilton Lane Benchmarks as of June 2022. This information is included solely for illustrative purposes. Net returns as of September 30th, 2022, considering an FX rate of BRL 5.4066/USD, published by the Brazilian Central Bank on September 30th, 2022. USD Net IRR is calculated based on offshore vehicles.

